

Overview & Scrutiny Committee

Monday 15 July 2024

7.00 pm

Ground Floor Meeting Room G01A - 160 Tooley Street, London
SE1 2QH

Membership

Councillor Ian Wingfield (Chair)
Councillor Irina Von Wiese (Vice-Chair)
Councillor Suzanne Abachor
Councillor Cassandra Brown
Councillor Victor Chamberlain
Councillor Sam Foster
Councillor Laura Johnson
Councillor Richard Leeming
Councillor Margy Newens
Councillor Catherine Rose
Councillor Martin Seaton
Martin Brecknell (Co-opted Member)
Lynette Murphy-O'Dwyer (Co-opted Member)
Jonathan Clay (Co-opted Member)
Marcin Jagodzinski (Co-opted Member)

Reserves

Councillor Rachel Bentley
Councillor Maggie Browning
Councillor Sunil Chopra
Councillor Sabina Emmanuel
Councillor Barrie Hargrove
Councillor Jon Hartley
Councillor Esme Hicks
Councillor Richard Livingstone
Councillor Jane Salmon
Councillor Michael Situ
Councillor Cleo Soanes

INFORMATION FOR MEMBERS OF THE PUBLIC

Access to information

You have the right to request to inspect copies of minutes and reports on this agenda as well as the background documents used in the preparation of these reports.

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Access

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Contact

Everton Roberts on 020 7525 7221 or email: everton.roberts@southwark.gov.uk

Members of the committee are summoned to attend this meeting

Althea Loderick

Chief Executive

Date: 7 July 2024



Overview & Scrutiny Committee

Monday 15 July 2024
7.00 pm
Ground Floor Meeting Room G01A - 160 Tooley Street, London SE1 2QH

Order of Business

Item No.	Title	Page No.
	PART A - OPEN BUSINESS	
1.	APOLOGIES	
	To receive any apologies for absence.	
2.	NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT	
	In special circumstances, an item of business may be added to an agenda within five clear working days of the meeting.	
3.	DISCLOSURE OF INTERESTS AND DISPENSATIONS	
	Members to declare any interests and dispensations in respect of any item of business to be considered at this meeting.	
4.	MINUTES	1 - 6
	To approve as a correct record, the minutes of the meeting held on 22 May 2024. To also approve the minutes of the meetings held on 29 November 2023 (resubmitted), 11 December 2023, 10, 22, 23 January, and 4 March 2024 (to be circulated separately).	
5.	UPDATING THE OVERVIEW AND SCRUTINY COMMITTEE ON DELIVERY OF THE COUNCIL'S CLIMATE CHANGE STRATEGY AND ACTION PLAN FOR 2023/24	7 - 28
	To receive an update on the climate change strategy and action plan for 2023/24, and the priority workstreams for 2024/25.	

Item No.	Title	Page No.
6.	<p>REPORT ON THE DECISION TO SELF-REFER TO THE REGULATOR FOR SOCIAL HOUSING REGARDING THE STATUS OF THE COUNCIL'S DOMESTIC ELECTRICAL INSPECTION CONDITION REPORTS (DEICRS)</p> <p>To receive a report from the strategic director of housing in relation to the decision to self-refer to the Regulator for Social Housing regarding the status of the Council's domestic electrical inspection condition reports (DEICRs) following a request from a number of councillors for the matter to be scrutinised by the overview and scrutiny committee.</p>	To follow
7.	<p>OVERVIEW AND SCRUTINY COMMITTEE AND COMMISSION WORK PROGRAMMES FOR 2024/25</p> <p>To consider and agree annual work programmes for overview and scrutiny committee and its commissions for the 2024/25 municipal year.</p> <p>DISCUSSION OF ANY OTHER OPEN ITEMS AS NOTIFIED AT THE START OF THE MEETING.</p>	29 - 43

Date: 7 July 2024



Overview & Scrutiny Committee

MINUTES of the OPEN section of the Overview & Scrutiny Committee held on Wednesday 22 May 2024 at 8.00 pm at Southwark Cathedral, London Bridge, London SE1 9DA

PRESENT: Councillor Ian Wingfield (Chair)
Councillor Irina Von Wiese (Vice-Chair)
Councillor Suzanne Abachor
Councillor Cassandra Brown
Councillor Victor Chamberlain
Councillor Sam Foster
Councillor Laura Johnson
Councillor Richard Leeming
Councillor Margy Newens
Councillor Catherine Rose
Councillor Martin Seaton

1. APOLOGIES

There were no apologies for absence.

2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

There were no late items.

3. DISCLOSURE OF INTERESTS AND DISPENSATIONS

There were no disclosures of interests or dispensations.

4. SCRUTINY ARRANGEMENTS FOR 2024-25

RESOLVED:

1. That the size and composition of the overview and scrutiny committee as agreed by council assembly – detailed below be noted.

Overview and Scrutiny Committee

Membership

	Labour (9)	Liberal Democrats (2)
1.	Ian Wingfield (Chair)	Irina von Wiese (Vice-Chair)
2.	Suzanne Abachor	Victor Chamberlain
3.	Cassandra Brown	
4.	Sam Foster	
5.	Laura Johnson	
6.	Richard Leeming	
7.	Margy Newens	
8.	Catherine Rose	
9.	Martin Seaton	
Reserves		
	Labour (9)	Liberal Democrats (2)
1.	Maggie Browning	Rachel Bentley
2.	Sunil Chopra	Jane Salmon
3.	Sabina Emmanuel	
4.	Barrie Hargrove	
5.	Jon Hartley	
6.	Esme Hicks	
7.	Richard Livingstone	
8.	Michael Situ	
9.	Cleo Soanes	
Voting co-optee places (4) (Able to vote on Education Function related issues only)		
1.	Church of England Diocese representative	Tbc
2.	Roman Catholic Diocese representative	Tbc
3.	Elected Parent governor representative x2	Tbc

Remit: As set out in paragraph 6.1 of the overview and scrutiny procedure rules, with specific scrutiny responsibility in respect of:

- Council's policy and budget framework
 - Regeneration
 - Human Resources and the council's role as an employer and corporate practice generally
 - Customer access issues, including digital strategy, information technology and communications
 - The council's equalities and diversity programmes
2. That scrutiny commissions be established as set out below for the 2024-25 municipal year, with the chairs and vice-chairs as listed (pages 2 to 4). The Health and Social Care Scrutiny commission to be given responsibility for Health matters, and the Housing, Community Safety and Community Engagement Scrutiny commission to be given responsibility for Crime and Disorder matters.

(Remits: Each commission will have within their remit, oversight responsibility for the areas reflected in their titles. Detail of the specific areas of responsibility to be drawn from the cabinet member portfolios following the meeting.

As and when required, the Overview and Scrutiny Committee may call upon a commission to undertake a piece of work that does not necessarily sit with another commission's identified remit of responsibility.)

Education and Local Economy Scrutiny Commission

	Labour (5)	Liberal Democrats (2)
1.	Cassandra Brown (Chair)	Rachel Bentley (Vice-Chair)
2.	Sunil Chopra	Irina von Wiese
3.	Renata Hamvas	
4.	Jon Hartley	
5.	Youcef Hassaine	
Reserves		
	Labour (5)	Liberal Democrats (2)
1.	Gavin Edwards	Victor Chamberlain
2.	Ketzia Harper	Adam Hood
3.	Sunny Lambe	
4.	Jason Ochere	
5.	Chloe Tomlinson	
Voting Co-optee places		
1.	Church of England Diocese representative	Tbc

2.	Roman Catholic Diocese representative	Tbc
3.	Elected Parent Governor representatives x 2	Tbc
Non-Voting Co-optee places		
	To be considered at the discretion of the commission	

Environment Scrutiny Commission

	Labour (5)	Liberal Democrats (2)
1.	Margy Newens (Chair)	Graham Neale (Vice-Chair)
2.	Sabina Emmanuel	Hamish McCallum
3.	Leo Pollak	
4.	Reggie Popoola	
5.	Bethan Roberts	
Reserves		
	Labour (5)	Liberal Democrats (2)
1.	Naima Ali	Rachel Bentley
2.	Sunil Chopra	Adam Hood
3.	Esme Dobson	
4.	Youcef Hassaine	
5.	Darren Merrill	
Non-voting co-opted places		
	To be considered at the discretion of the commission	

Health and Social Care Scrutiny Commission

	Labour (5)	Liberal Democrats (2)
1.	Suzanne Abachor (Chair)	Maria Linforth-Hall (Vice-Chair)
2.	Esme Dobson	Nick Johnson
3.	Jason Ochere	
4.	Sandra Rhule	
5.	Charlie Smith	
Reserves		
	Labour (5)	Liberal Democrats (2)
1.	Dora Dixon Fyle	Victor Chamberlain
2.	Sam Foster	David Watson
3.	Emily Hickson	
4.	Leo Pollak	
5.	Joseph Vambe	
Non Voting Co-opted places		
	To be considered at the discretion of the commission	

Housing, Community Safety and Community Engagement Scrutiny Commission

	Labour (5)	Liberal Democrats (2)
1.	Sam Foster (Chair)	Emily Tester (Vice-Chair)
2.	Barrie Hargrove	Jane Salmon
3.	Ketzia Harper	
4.	Esme Hicks	
5.	Sunny Lambe	
Reserves		
	Labour (5)	Liberal Democrats (2)
1.	Cassandra Brown	Adam Hood
2.	Ellie Cumbo	Hamish McCallum
3.	Laura Johnson	
4.	Bethan Roberts	
5.	Kath Whittam	
Non-voting co-opted places (3)		
1.	Tenants Forum	Tbc
2.	Homeowners Forum	Tbc
3.	Southwark Tenant Management Organisations Committee	Tbc

	Additional non-voting co-opted places to be considered at the discretion of the commission	
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3. Nominations to Joint Health Overview and Scrutiny Committees

- South East London Joint Health Overview and Scrutiny Committee (2 places)

Labour – Suzanne Abachor

Liberal Democrats – Maria Linforth-Hall

Note: No work programme topics were put forward at this meeting.

The meeting ended at 8.03pm

CHAIR:

DATED:

Meeting Name:	Overview and Scrutiny Committee
Date:	15 July 2024
Report title:	Updating the Overview and Scrutiny Committee on delivery of the council's Climate Change Strategy and Action Plan for 2023/24
Ward(s) or groups affected:	All
Classification:	Open
Reason for lateness (if applicable):	N/a
From:	Toni Ainge, Acting Strategic Director, Environment, Neighbourhoods & Growth

RECOMMENDATION

1. That the Overview and Scrutiny Committee note the update on the Climate Change Strategy and Action Plan for 2023/24, and the priority workstreams for the current year 2024/25.

BACKGROUND INFORMATION

2. This paper provides a progress update on the delivery of the council's Climate Change Strategy and Action Plan in 2023/24 and an overview of the priority climate workstreams underway in 2024/25.

The council's net zero declaration

3. Since declaring a climate emergency in 2019, the council has been taking urgent action to reduce carbon emissions in the borough. Our ambition is for the whole borough to become carbon neutral by 2030. The council is directly responsible for around 12% of emissions in the borough and so while the council is showing leadership to reduce these, it is also important for us to support our residents and communities to act in their neighbourhoods. In bringing down our carbon emissions, we also have an opportunity to change our borough for the better in terms of air quality, fuel poverty, green jobs and in many other ways. Our latest annual emissions performance data will be published at September's cabinet meeting with our annual climate report, detailing the latest emissions figures from the council's activity and across the borough as a whole.

Climate Change Strategy

4. Adopted in 2021, the council's adopted Climate Change Strategy is the framework and vision to guide the direction of travel that we must take to meet our climate targets in a way that is socially just, fair and effective. Five priority themes form the framework for our strategy and action plan:
 - Priority theme 1 – Greener buildings – Defines how we will reduce emissions from the built environment by retrofitting existing buildings and guide development of new buildings. Actions support the development of new policies and the deployment of new technology and approaches to improve energy efficiency and reduce energy demand.
 - Priority Theme 2 – Active and Sustainable Transport - Seeks to reduce emissions and improve air quality from vehicular transport by encouraging walking, cycling and public transport, and enhancing the environment of our streets and public realm.
 - Priority Theme 3 – Thriving Natural Environment – Establishes our ambition to improve biodiversity and green spaces within the borough alongside our new statutory biodiversity duty.
 - Priority Theme 4 - Circular economy with green jobs - Encourages a more circular economy that reduces consumption and supports new green jobs and the skills we need to transform the borough.
 - Priority Theme 5 - Renewable Energy – Defines how we deploy, purchase and encourage renewable energy within the borough.
5. We monitor the council's annual emissions every year and publish an annual report with the latest data that is available. These emissions are categorised in three groups that we call scopes:
 - scope one, which covers direct emissions from things we own or control
 - scope two, which covers indirect emissions from energy that we have bought
 - scope three, which includes all other emissions that occur in making all the things we purchase
6. We also monitor the emissions for the whole borough, including all homes, businesses and journeys in the borough. This data is from national databases which are released by central government after two years, leading to a lag in the ability to analyse data effectively.

Climate Action Plan

7. Our Climate Action Plan provides the detail on how we will deliver our Climate Change Strategy through a range of 117 actions to tackle the climate emergency. Each action sits within one of the five priority areas and is SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) to increase transparency and accountability of their delivery. Each action has a named lead officer, sponsor, director and cabinet member to ensure clear ownership of the action within the council.
8. The actions cover a range of activities from delivering direct emissions reductions through physical changes to developing new policies or programmes of work. The actions focus on where we can take action as a council or use our range of influence, for example:
 - Where we directly manage an asset, such as the heating systems for our buildings
 - Can enable through funding, such as through grants for community energy projects
 - Can enable through policy, such as changes to planning policy or how we manage our streets and roads
 - Can influence behaviour and action locally, such as working with local businesses to reduce their emissions
 - Can influence or request at a national level, such as decarbonising our national grid at a quicker pace or for funding for public transport such as the Bakerloo Line extension.
9. We have also set the stage for future emission reductions through enabling works and securing new funding to deliver them. We will only meet our ambitions if we also work closely with residents, partners and others to ensure that everyone with a stake in our borough is part of the change that we need to see. We continue to conduct research on the various funding opportunities the council can apply to and work collaboratively to ensure departments are well placed to apply and secure funding.
10. Every year, we prepare an annual report and climate action plan update on how we have progressed in meeting our net zero target and delivering the action points in the action plan. Appendix A of this report is the Climate Action Plan update for work which presents a detailed status update of the climate work we undertook during the last financial year 2023/24. It represents the most up-to-date overview of our progress.
11. The Climate Action Plan update 2023/24 within Appendix 1 provides a line-by-line status update on each of the action points in the Climate Action Plan in the following ways:

- I. Action complete – This confirms if an action has been completed and is now closed.
 - II. Work completed through 23/24, action continues - A progress update of the work that was completed through the year in reaching the published milestone for the action.
 - III. Updated action - An updated action may have revised wording for better clarity, and/or updates to its milestone/s, the date for when the milestone is planned to be completed, or the Key Performance Indicator (KPI), which is the milestone's metric.
 - IV. New or consolidated action - This is a newly identified action, or where one or more actions have been consolidated to avoid repetition, duplication or if our understanding or processes have changed to better deliver the required outcomes.
12. The Climate Action Plan update is due to be considered at September 2024 Cabinet alongside the annual report that summarises our work over the same reporting period including our progress on reducing emissions. The annual report also looks forward to the year ahead and the priorities we have set as a council to reduce emissions further, adapt the borough and continue our engagement with the community.
 13. The Climate Action Plan is 'owned' by the council's Climate Change Team who support and monitor the delivery of the action plan throughout the year. The Climate Change Team is responsible for the delivery of a proportion of the actions, but the majority are delivered by teams from across the council who 'own' each action and deliver it through their work. This work is supported by teams' own plans and strategies that must consider climate change impacts and opportunities.

Climate Resilience and Adaptation Strategy

14. Climate resilience and adaptation is the sixth strand of our climate work and relates to how we are adapting the borough to make it more resilient to the effects of a changing climate. For example, how we tackle over-heating in our neighbourhoods or introduce new flood protection. We must adapt our borough in a way that also reduces carbon emissions and maintains the delivery of the council's key priorities such as building new homes and creating jobs.
15. We adopted the council's first Climate Resilience and Adaptation Strategy in February 2024. It included 24 new action points that are covered in five resilience themes: flooding, heat, water scarcity, supply chain and pests and diseases. These new actions will continue the process of adapting the

borough to the hazards arising from a changing climate, so that our most vulnerable residents who are most exposed are the focus of our efforts. These actions build alongside the existing adaptation work the council delivers to make the borough safer, greener and a better place to live.

Refresh of the Climate Change Strategy in 2025

16. We are committed to undertaking a refresh of the Climate Change Strategy in 2025 so that it is ready to guide the council's climate change work through to 2030 and beyond. We will also review our progress to date to inform this process. The refresh also provides us with the opportunity to combine the Climate Change Strategy and Climate Resilience and Adaptation Strategy into a single climate strategy for the borough. We will progress development of the refreshed strategy over the next 12 months.

Other council strategies, plans and programmes

17. The Climate Change Strategy and Action Plan sits alongside other important council strategies, plans and programmes that also deliver direct and indirect climate change improvements within the borough. We align these with the Climate Change Strategy to ensure we take a consistent approach, avoid duplication of effort and identify opportunities for reducing emissions and adapting the borough. Examples include:

- Council Delivery Plan
- Streets for People Strategy, which includes our walking, cycling and electric vehicle plans
- Southwark Plan
- Local Flood Risk Management Strategy
- Sustainable Food Strategy
- Waste Management Strategy
- Southwark Nature Action Plan, and the emerging Local Nature Recovery Strategy and Biodiversity Plan

KEY CONSIDERATIONS

Successes through 2023/24

18. We have delivered an array of successful projects over the past financial year, including:

Helping communities take action

- Launch of our first Library of Things in Canada Water Library

- Continued provision of the green homes advice service for residents with London South Bank University, and energy savers service through Citizen's Advice Southwark
- Launch of the Southwark Community Energy Fund for community groups, schools and faith groups. £400,000 has been awarded to 22 projects for community energy projects
- Community gardening network continues to grow by creating 211 plots, with a further nine planned.

Supporting green businesses

- Supported the launch of the Southwark Climate Collective to provide expert advice to small and medium businesses on decarbonisation for waste, freight, energy and supply chain
- Launch of the Southwark Pioneers Fund to offer support for business founders and aspiring entrepreneurs
- Open a new Green Skills Centre for Southwark residents to gain new skills and work in the growing green sector, benefitting residents and businesses alike.

Tackling our own emissions

- Preparing the strategy to deliver the halving the council's operational emissions by 2026 by retrofitting our offices and leisure centres
- A major £1.5 million refurbishment at Peckham Library with new LED lighting and low-carbon heating
- Installation of heat pumps at 11 other council buildings, including John Harvard Library and Peckham Registry Office
- New pool covers to save costs and reduce wasted energy at leisure centres
- Continued roll-out of new LED streetlights
- Divesting our pension fund's carbon footprint
- Planting the 100,000th tree in Southwark, and increasing tree canopy cover
- Continuing progress on the SELCHP District Heat Network expansion
- Consenting two new last-mile delivery hubs within the borough

The challenges we face

19. We continue to face ongoing challenges around funding and resourcing the changes we need to make with the borough. These barriers continue to affect our ability to match the action we are planning to the scale of our ambition of our climate targets.
20. For example, there continues to be a significant funding gap to fund the decarbonising and adapting of buildings, particularly the cost of retrofitting

council homes. This gap needs to be closed if we are going to realise our net zero ambition, but this remains a challenge, at a time when housing budgets are under significant pressure - an issue which has been further exacerbated by the substantial inflationary increases since 2021, when the Climate Strategy was published.

21. To help address some of the challenges, we have focused on seeking new funding sources, with green finance being a major focus. We successfully launched Southwark Green Investment, which will aim to raise up to £6 million by 2030. We are also actively applying for external funding opportunities wherever possible with an ongoing stream of applications to central government funding sources:
 - The Public Sector Decarbonisation Scheme provides grants for public sector bodies to fund heat decarbonisation and energy efficiency measures
 - Public Sector Low Carbon Skills Fund provides grants for public sector bodies to access skills and expertise to unlock heat decarbonisation
22. We are also maximising how we spend our existing funding such as the Green Buildings Fund, and actively lobbying government on council housing financing.
23. Ensuring we have the resources and expertise to continually reduce emissions within the borough, and deliver wide-ranging action at pace alongside our other key priorities, is a challenge. We have addressed some resource and expertise gaps by expanding the Climate Change Team with new roles focussed on maximising external funding opportunities and increased project management resource on energy related work. However, we recognise that this is a council-wide challenge and with that in mind will be launching climate change training across the council to ensure the ongoing change in our organisational culture continues to deliver positive action. Every council department has a role to play in reducing emissions and delivering the Climate Action Plan.

Key workstreams for the next 12 months - 2024/25

24. We have ambitious plans for the forthcoming year where we will continue to deliver direct and enabling emissions reduction programmes through buildings, transport and procurement workstreams, alongside programmes to adapt the borough and make it more resilient.
25. Retrofitting the borough - Preparing building decarbonisation strategies and plans for retrofitting will focus initially on our operational buildings. The highest emitting council buildings in the borough will be a priority to retrofit and we will also plan to deliver change through existing maintenance programmes. This work will be essential if we are to meet our target of

reducing operational emissions by 50% by 2026 that we will deliver through our operational decarbonisation strategy.

26. Southwark Green Finance - The delivery of our programme of capital projects that reduce emissions and adapt the borough will continue with additional funding raised by Southwark Green Investment. We will scope further green finance initiatives through the year.
27. Behavioural Change - We will seek to maximise the impact of positive climate-related behaviour change in the borough. We will work closely with communities and key stakeholders to do this and build on the success of our annual Climate Day.
28. External partners and networks – We continue to collaborate with our community, schools and institutions through our external partner networks and seek opportunities for collaboration and shared learning.
29. Climate resilience and adaptation - We will continue the roll out of climate resilience and adaptation workstreams with a focus on the most vulnerable areas of the borough. This will take the form of capital and pilot projects and improving our data and tools to inform how we deliver services and programmes of work. We will continue to work with the community and key stakeholders will also be crucial to tackle flooding and overheating, including our work co-leading the pan-London Resilient & Green workstream.
30. Streets for People - The implementation of our Streets for People strategy will tackle climate change by changing how we all travel and use streets in our borough. It will reduce emissions from vehicles by encouraging healthy travel options such as walking, cycling or wheeling. There are also a series of climate adaptation measures encouraged through the implementation of the strategy that will provide opportunities for new street trees, urban greening and rain gardens. This will reduce the urban heat island effect, mitigate local flood risk and improve air quality.
31. Southwark Community Energy Fund - The delivery of the Southwark Community Energy Fund projects will commence with £400k of funding distributed to the community to deliver renewable energy and energy efficiency projects, while also building additional knowledge and capacity in the borough. The second round of the fund will also be launched.
32. Climate Supplementary Planning Document (SPD) – The council will consult on a new SPD through the summer that will provide guidance for new development to be more sustainable, reduce emissions and respond to a changing climate.

33. Energy contracts - Comprehensive management of the council's energy contracts will continue, including the procurement of a new energy contract for the council through to 2030, that will strive for value for money and explore renewable options. This will include following on from initial collaborative working with a number of London councils to explore a Power Purchase Agreement, that seeks to use shared energy demand to facilitate new renewable energy technology such as wind and solar.
34. Biodiversity – A public-facing capital fund will launch this year alongside delivering our new statutory biodiversity duty to protect and enhance habitat in the borough.
35. Funding and resources - Maximising the use of internal and external funding and resources will support each programme of work to ensure climate change is addressed as a council priority.
36. Climate Change Strategy and Action Plan refresh - We will prepare a refresh of the Climate Change Strategy in 2025 so that it reflects our net zero and climate adaptation and resilience ambitions. It will build on our learning and experience, and identify the work we will need to deliver for the next five years.
37. Council decision-making - We will continue to embed climate change mitigation, adaptation and resilience through the council's decision-making, services and projects, and develop our informed understanding of the opportunities and risks the borough faces.
38. Policy and training – All council policy will reflect the council's climate target and is ambitious in driving us towards our climate goals. This will be supported by continued staff training to build expertise and capacity within the council.

Policy framework implications

39. None

Community, equalities (including socio-economic) and health impacts

Community impact statement

40. We continually recognise the need to work closely with our local community on climate mitigation and adaptation, so we deliver a just transition for the whole borough. We ensure our work is developed in partnership with residents, businesses and other important stakeholders, and we have significantly strengthened the work we do with these groups through our external networks and the workstreams we have launched over the past year including community energy, climate adaptation and green finance.

41. Our climate action plan is still primarily focused on our own work and an opportunity therefore remains for it to reflect the breadth of work that is ongoing in the borough. This will be addressed as part of the 2025 refresh, through our external networks and community consultation.

Equalities (including socio-economic) impact statement

42. We continue to recognise through our work that while everyone is affected by climate change, the extent of that impact is not equal, with communities and locations at great risk than others. Climate change continues to have the biggest impact on those who are most vulnerable, particularly for those who are poorer or have underlying health conditions that can be exacerbated by the hotter climate. Black, Asian and Minority Ethnic residents continue to be disproportionately affected, and social just transition is therefore at the centre of our approach to tackling climate change.
43. Through our public sector equality duty, we undertake full equalities impacts when we design, consult and deliver our climate projects and programmes, and ensure mitigation is in place. Our work has co-benefits to tackle fuel poverty and improve air quality and health and wellbeing.

Health impact statement

44. Tackling climate change through mitigation and adaptation measures can promote improvements in the borough residents' health. For example, reducing the burning of fossil fuel within the borough will improve air quality and encourage active travel. Health benefits are key outcomes of the new Climate Resilience and Adaptation Strategy which includes actions on overheating and flooding.

Climate change implications

45. This report addresses how the council is continuing to focus on climate change within its work, ensuring it underpins all we do as a council. The report demonstrates the progress and improvements made over the last year, sets out priorities for the year ahead and looks to strengthen our response to the changing climate that we are already experiencing.

Resource implications

46. The council has made substantial commitments to addressing the climate emergency, through the establishment of a dedicated Climate Change Team, the commitment of capital project delivery through the £25m Climate Capital Fund and the establishment of Southwark Green Investment to explore new opportunities for raising funding. These are all positive steps in addressing the resource and financial challenges of meeting the council's

climate ambition.

47. The Climate Action Plan identifies where the council has challenges in delivering its actions because of a lack of funding, resourcing or by other means. We identify these gaps through regular, ongoing engagement between the council teams who deliver the actions. Officers then seek to minimise these gaps by supporting the relevant team and/or securing funding for increased resources. The council has expanded the Climate Change Team to respond to this need and has increased the delivery of actions within the Climate Action Plan.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Climate Change Strategy	Southwark Council Website https://www.southwark.gov.uk/environment/climate-emergency/reaching-net-zero/track-our-progress	Tom Sharland, Climate Change Programme Director
Climate Resilience and Adaptation Strategy	Southwark Council Website https://www.southwark.gov.uk/environment/climate-emergency/climate-resilience-and-adaptation/key-documents	Tom Sharland, Climate Change Programme Director

APPENDICES

No.	Title
Appendix 1	Climate Action Plan Tracker for 2023/24

AUDIT TRAIL

Lead Officer	Tom Sharland, Climate Change Programme Director	
Report Author	Tom Buttrick, Climate Change Programme Manager	
Version	Final	
Dated	4 July 2024	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Assistant Chief Executive (Governance and Assurance)	No	No
Strategic Director of Finance	No	No
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team / Scrutiny Team		4 July 2024

Theme	Goal	Code	Action	Proposed update to Action Plan (ending for September 2024 cabinet)	Status	Phase of Action	Last Cabinet Review From May 2024	Council Delivery Plan	Director / Head of Service	Team leading action	Work completed during 2023/24	Measures 2023/24	The current Milestone completed and as of 2023/24	Next Milestone at end of 2023/24	Reason for missed milestones 2024	Proposed new milestone (including any sub-milestones) to be completed by 30/09/24	Responsible person (including any sub-responsible person)	Supporting measures (including any sub-measures) to be completed by 30/09/24	Major Risks to Measure 2023/24	RAG Rate Assessment for the delivery of milestone 2023/24	Estimated Cost of Measures 2023/24	Type of Carbon Saving Attributed to Action	
Broad area of activity they all belong to	More specific area of activity	Action code	Most granular level of activity	Most granular level of activity	New/Existing	The phase the action is in: RAG: Engagement / Implementation / Completed / Closed	Councillor responsible for action	Is the action part of the 2022 Council Delivery Plan? Yes / No / Partly	Director accountable for action	The team leading on the action	What work has been completed since April 2023 to March 2024	The key milestone(s) for this action	How progress will be measured against the upcoming milestone(s)	When will the milestone(s) be complete (as of March 2024)	Missed Milestone at March 2024	Comment	What is the new milestone?	When the milestone will now be completed by	What is the new KPI?	The major risk(s) to the milestone(s) being completed	RAG / Amber / Green (has assessment for the upcoming milestone) City is a consolidated action post	The cost of completing the upcoming milestone Low: Under £100k Medium: £100k - £1m High: £1m - £10m Very High: Over £10m	How carbon will be saved by an action Enabling: those actions that lead to an indirect carbon saving Direct: those actions that lead to a direct carbon saving
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.1	Define options for energy performance standards. Energy efficiency targets and policy response to update the Building Regulations 2022	Define options for new or new planning policy that requires better energy performance. This will explore the use of absolute energy target methodologies through the Early Review of the Southwark Plan	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Draft evidence base from the consultants have been received. Validating will be commissioned to ensure that the new policy will not negatively impact development viability. It is projected that the Early Review for P10 and P70 of the Southwark Plan will go to Cabinet in Autumn 2024.	Conduct the early review of the Southwark Plan retrofit policies to ensure they align with the net carbon zero target by 2030	Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2025	N	Conduct the Early Review of the Southwark Plan retrofit policies P10, P60 & P70 and ensure they align with the net carbon zero target by 2030.	Reg 18 consultation on the Early Review of the Southwark Plan policies on energy and retrofitting. To ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline	Low	Enabling			
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.8	Review planning policy to support the retrofitting of heritage buildings to reduce carbon emissions	Review planning policy to support the retrofitting of buildings to reduce carbon emissions.	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet to agree external consultation in July 2024.	Draft Climate Change SPD to be prepared Conduct the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030. Add guidance in Householder SPD.	Climate and Environment SPD and Householder Design Guide SPD to go to consultation and then adoption. Formal consultation on the early review of the Southwark Plan retrofit policies and ensure they align with the net carbon zero target by 2030.	2024 for SPD Jan to March 2025 for Early Review	N	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. 2025	Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline	Low	Enabling		
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	1. Policy is used to improve energy efficiency standards in existing and new buildings	A.1.11	Embed building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Include revised wording in the energy policies updated in the Southwark Plan Early review to include building technologies such as green roofs, facades and cool roofs to reduce carbon emissions and improve biodiversity and local air quality	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD draft has been completed. It will go to Cabinet for external consultation in July 2024. It includes additional guidance on these topics.	Conduct the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as green infrastructure, biodiversity and air quality	Climate Change SPD to go to consultation and then adoption Formal consultation on the early review of the Southwark Plan in the context of climate change adaptation, biodiversity and air quality	2024 for SPD Jan - March 2025 for Early Review	N	1. Consult on the early review of the Southwark Plan in the context of climate change mitigation and adaptation through environmental policy such as energy efficiency and carbon emissions from operational energy. 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline	Low	Enabling		
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.1	Assess options in the early review of the Southwark Plan for encouraging the use of recycled materials in new development as a means of reducing the embodied carbon of new builds	Revise the planning policy in the early review of the Southwark Plan to encourage the use of recycled materials in new development as a means of reducing the embodied carbon of new development	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Planning Policy	Climate and Environment SPD has guidance on circular economy statements regarding P12 Reducing Waste. Guidance on circular economy is also present within the recently received Waste study (Part C). The SPD will go to Cabinet for external consultation in July.	Conduct the early review of Southwark Plan reducing waste policy (P12) in relation to recycled materials to reduce embodied carbon in new build development. Draft Climate Change SPD to be prepared.	Climate Change Supplementary Planning Document to be adopted. Formal consultation on the early review of the Southwark Plan.	2024 for SPD Jan - March 2025 for Early Review	N	1. 2025 2. 2024 3. 2025	Adoption of Climate and Environment SPD and Householder Design Guide SPD following external consultation. Reg 18 consultation on the Early Review of the Southwark Plan retrofit policies and ensure that these policies align with the net carbon zero target by 2030.	Resource Timeline	Low	Enabling			
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.2	Ensure compliance with planning policies for improved energy efficiency in all new developments by using standardised measuring frameworks	Improve energy efficiency in all new major development by adopting standardised measuring frameworks through new planning policy	Existing	Research & Design	Clr Dennis	Part	Stephen Platts	Development Management / Planning Policy	Evidence base study has been received which contains both a technical evidence base and policy options for new policies on standardising the energy performance of buildings using operational energy metrics.	Adopt new policy to ensure energy measuring frameworks can be used to close the performance gap between consented, constructed and in use schemes in the Early Review of the Southwark Plan	The updated Southwark Plan is adopted by council	Targeted for delivery in subsequent financial years	N	Early Review for policies P10 & P70 Energy of the Southwark Plan (2022)	2025	The updated Southwark Plan is adopted by council	Resource Timeline	Low	Enabling		
A. Introduce stronger planning rules to make sure all new developments meet high green standards in both construction and use	2. Introduce new stronger planning rules to make sure all new developments meet high green standards	A.2.3	Adopt a new Southwark Carbon Price to incentivise onsite carbon reduction in new development (This would form part of Carbon Offset Strategy)	Assess options for a new Southwark carbon price to incentivise onsite carbon reduction in new development. (This would form part of Carbon Offset Strategy)	New	Research & Design	Clr Dennis		Stephen Platts	Planning Policy	Technical evidence base study has been received which contains both a technical evidence base and policy options for how to establish a new carbon price based on PV modelling and predicted energy use.	Prepare carbon price options	Adoption of new Southwark Carbon Price	Early Review of Southwark Plan Adoption 2025	N	Early Review for policies P10 & P70 Energy of the Southwark Plan (2022) to adopt offsetting mechanism to achieve net zero carbon balance.	2025	Adoption of new Southwark offsetting policy within Southwark Plan	Resource Timeline	Low			
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.1	Highlight best practice and leading examples of decarbonised buildings		Existing	Engagement	Clr Dennis	N	Stephen Platts	Old Kent Road Team and Development Management	The Old Kent Road Area Action Plan contains detailed design guidance for D1N connection. It is due to go to cabinet in summer 2024 to agree public consultation.	A yearly review will be conducted to identify best practice and leading examples of decarbonised buildings which we can publicise online. Progress so far includes the identification of the buildings.	Yearly review for content	Ongoing	N			Resource	Low	Enabling			
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.8	Launch a Southwark Green Finance Initiative	Launch further Southwark Green Finance Initiatives	Existing	Research & Design	Clr Battison / Clr Hickson	Y	Tom Shartard	Climate Change Team	First South Green Finance initiative launched Q1 2024. The Southwark Green Investment CM	Southwark Green finance launches	Launch first Southwark Green Finance initiative	2024	N				Funding	High	Enabling		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	1. Guidance and support are made available to improve energy efficiency across the borough	B.1.v	Establish a free green homes advice service for homeowners to help make homes greener and lower carbon emissions		Existing	Implementation	Clr Battison	Y	Tom Shartard	Climate Change Team	Agreement that the service will continue to non-UK residents 2024. 128 pieces of advice given and 5 calls had means of feedback from residents and Council Water Library.	Continue service beyond the trial period with SRFU	Number of residents given advice	2023 - Milestone complete	N	Review content. Extend offer to building managers at schools and leisure centres	2024		Engagement	Low (ER)	Enabling		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.1	Through the Green Buildings Fund, allocate £2 million to internal capital projects that meet the eligibility criteria by 2024		Existing	Engagement	Clr Battison	N	Tom Shartard	Climate Change Team	Scoping of internal projects underway	Continue to allocate and disperse funds for council projects Open the fund to external applicants	Allocate £2 million in funding for Southwark Council capital projects that meet the criteria of the Green Buildings Fund by 2024	2024	N				Timeline (difficulty identifying projects that meet funding criteria)	High (E2m)	Direct		
B. Buildings minimise their carbon emissions and maximise their energy efficiency	2. Residents and businesses improve the energy efficiency of existing buildings	B.2.v	Encourage private sector landlords to increase their EPC to a B, C and enforce minimum energy efficiency standards in private rented sector properties with EPC of F and below, or those that do not have an EPC		Existing	Implementation	Clr Erwin	N	Matt Clubb	Regulatory Services / Housing Enforcement Team	16 landlords signed up to Gold Standard charter. The Secretary of State approved the council's request for these landlords selective licensing designations.	Updated milestones to be agreed since Secretary of State approval received. This will be reported in the 23/24 annual report.	Number of landlords signed up to the gold standard charter: Number of landlords informed compliant with minimum energy efficiency standards via licensing. Number of successful enforcement actions taken where non-compliant.	2023	N	Five year targets are as follows: - 5 properties improved to EPC E - all commercial efforts to be made to ensure all E rate properties with advice on improving EPC ratings. (Confirming this as a new measure)	2028	Technical (landlords not signing up to the Gold Standard Charter) Resource (difficulties hiring qualified staff)	Low	Direct			
C. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.1	Set policy and share best practice on installing net-zero ready systems in new non-domestic development that is not connected to the BELCHP District Heat Network	Adopt new planning policy as part of the Southwark Plan early review and share best practice on installing net-zero ready systems in new non-residential development that is not connected to the BELCHP District Heat Network	Existing	Research & Design	Clr Dennis	N	Stephen Platts	Development Management / Planning Policy	Climate Change and Environment SPD draft has been completed and includes additional guidance on these topics. The SPD will go to Cabinet for external consultation in July 2024.	Adoption of SPD 2024. Draft ORR A&P consultation	Adopt relevant guidance in the Climate Change and Environment Supplementary Planning Document and new policy in the Old Kent Road Area Action Plan. Website updated.	2024 for SPD. ORR Ongoing	N	1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD 3. Draft ORR A&P consultation	1. August 2024 2. Q4 2024/25 3. Q4 2024/25	The draft Climate and Environment SPD adoption following external consultation. Adopt new policy in Old Kent Road Area Action Plan. Website updated.	Resource Timeline	Low	Enabling		

2. Low-carbon technologies and practices are encouraged within the borough's buildings	1. Maximise the use of low-carbon technologies for new and existing homes	C.1.v	Develop an advocacy campaign calling on national government to provide increased investment in green homes, including changes in taxation (e.g. VAT) to make retrofit more affordable	As part of our major influencing strategy on council housing financing, including our joint report to government, ensure we include policy and funding recommendations on retrofit and net zero.	Existing	Research & Design	Clr Williams	N	Stephen Gaskell	Policy and Public Affairs	Public affairs influencing strategy on council housing financing has been prepared. Major housing policy report has been commissioned which will make recommendations to government on funding and policies needed to retrofit homes. The council hosted a Summit with council leaders from across the country to inform our report and influencing.	Draft housing policy report and make recommendations to government on funding and policies for housing retrofit.	Launch of advocacy campaign	2023	N		2026	Run influencing strategy, including making link to delivering net zero on our homes over 2024-25.	Resource	Low	Enabling		
2. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.i	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Complete	Clr Cryan	N	Ben Platt	Corporate Facilities Management & Asset Management Teams	Action is now complete.	Action is now complete.								Enabling			
3. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.j	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Complete	Clr Cryan	N	Ben Platt / Sophia Looney / Tom Shearad	Corporate Facilities Management & Asset Management Teams, Leisure	Decarbonisation strategy commissioned with final strategy due Q1 2025	Complete Decarbonisation Strategy and prepare delivery programme.					2024	Strategy complete		Enabling			
4. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.k	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Research & Design	Clr Cryan	N	Ben Platt	Corporate Facilities Management	Technical study and design completed for replacement of boiler in 110 Torrey Services to date.	Completion of feasibility studies	Additional feasibility studies underway	2023 - Milestone complete	N				Major works identified	Low	Enabling		
5. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.l	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Implementation	Clr Cryan	N	Ben Platt	Corporate Facilities Management	Public Order Decarbonisation Scheme (PODS) funding bid submitted in November 2023 to Torrey Street. Bid awarded for funding covering operational building.	Priority works identified through Operational Decarbonisation Strategy (ODS) bid submitted.	Priority works agreed.	2023	N			New milestone reached, award outcome of PODS bid.	Funding not confirmed	Low	Enabling		
6. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.m	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Implementation	Clr Cryan	N	Ben Platt	Corporate Facilities Management	A E1.5m refurbishment of Pooleham Library was completed in July 2023, including low carbon heating and LED lighting.	Depending on the outcome of feasibility assessments, propose heating replacement. E1.2m was provided to be delivered over 2023-24 to include air source heat pumps to be delivered.	Feasibility studies complete and proposal started.	2024	N			Other works include with operational buildings strategy to reduce carbon by 2024-25.	Project management and delivery resources	High	Direct		
7. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.n	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Implementation	Clr Cryan	N	Ben Platt	Corporate Facilities Management	11 air source heat pumps have been delivered to date, including at John Harvard Library and Pooleham Registry Office.	11 air source heat pumps have been delivered to date, including at John Harvard Library and Pooleham Registry Office.	9 sites have solar PV to date.					Commission detailed decarbonisation plans where needed, and deliver works in line with operational buildings strategy to reduce carbon by 50% by 2026.	2026	Buildings retrofitted	Project management and delivery resources	High	Direct
8. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.o	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a decarbonisation strategy for council operational buildings and leisure centres that prioritises energy efficiency improvements and maximises funding for the buildings with the highest carbon emissions.	Existing	Research & Design	Clr All	N	Stephen Platts	Sustainable Growth	Regional funding scheme being identified - e.g. G.A.L.C.E. - Campaigning.	ESM to be spent on gaining Display Energy Certificate for Council Schools. ESM to be spent on establishing school energy audits.	Display Energy Certificate obtained	2023 - Milestone Complete	NS				Funding not confirmed	Enabling			
9. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.p	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	Existing	Research & Design	Clr All	N	Stephen Platts	Sustainable Growth	Complete Decarbonisation Strategy and prepare delivery programme.	Complete Decarbonisation Strategy and prepare delivery programme.					2025	Strategy complete	Funding not confirmed	Enabling			
10. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.q	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	Existing	Implementation	Clr All	N	Stephen Platts	Sustainable Growth	Both out to tender - ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4.	Delivery of works	Successful funding application	2023	N			2026	Final funding and commission to complete the work. Completion date 2026.	Funding remains to be confirmed and delivery commences. Funding the overall programme commences has also proved difficult.	High	Enabling	
11. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.r	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	Existing	Engagement	Clr All	N	Stephen Platts	Sustainable Growth	Both out to tender - ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4.	Delivery of works	Works start on site.	2024	N			2026	Final funding and commission to complete the work. Completion date 2026.	Funding remains to be confirmed and delivery commences. Funding the overall programme commences has also proved difficult.	High (£1.1m)	Direct	
12. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.s	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	Existing	Engagement	Clr All	N	Stephen Platts	Sustainable Growth	Stranwick Park Primary School Sports Hall and Crumpton Primary Schools out to tender - ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4. ESOS 2, ESOS 3 & ESOS 4.	Commission detailed decarbonisation plans where needed.	Deliver ongoing works	2030				Buildings retrofitted	Project management and delivery resources	High (£1.1m)	Direct		
13. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.t	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	New	Research & Design	Clr Mangangye		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to ESM upgrade at seven sites LED upgrade scheme approved (part funded externally).	Complete further carbon feasibility assessments for leisure priority energy efficiency works.	Commence programme of work	2023	N			2024		Low	Direct		
14. Decarbonise operational council buildings	1. Reduce energy demand and cut energy waste in operational council buildings	D.1.u	1. Reduce energy demand and cut energy waste in operational council buildings	1. Prepare a schools decarbonisation strategy for council own schools that prioritises energy efficiency improvements and maximises funding for schools with the highest carbon emissions.	New	Research & Design	Clr Mangangye		Sophia Looney	Leisure	Pool cover upgrades made at five leisure centres through the Climate Change Capital Fund. Approval given to ESM upgrade at seven sites LED upgrade scheme approved (part funded externally).	Complete further carbon feasibility assessments for leisure priority energy efficiency works.	Commence programme of work	2023	N			2026	Buildings retrofitted	CCO emissions reduced by 50%	Ability to work at speed in listed building	Low	Direct

D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.x	Have the council's carbon emissions again by 2026, steering on track to cut emissions from the council's operations and vehicles to net zero by 2030 - phase 2, buildings strategy	New	Engagement	Clr Battenon (lead) / Clr Cray / Clr Mwangenge	Tom Sharland	Climate Change Team	Operational Buildings Decarbonisation Strategy has been commissioned.	Publish council buildings decarbonisation strategy, defining net zero pathway up to 2030.	Strategy approved. Delivery plan prepared	2024	N								Low	Direct	
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vi	Install clearer, safer, greener LED street and estate lighting across the whole borough	Existing	Implementation	Clr McAsh	Y	Marl Club	As of January 2024, 9138 street luminaires have been replaced with LED luminaires. (Confirming figures for Q4 23/24)	Install 9000 LED luminaires by end of Q4 23/24.	9,000 luminaires replaced with LEDs	2026	N								High (£2.18m)	Direct	
D. Decarbonise operational council buildings	2. Low-carbon technologies and practices in operational council buildings	D.2.vii	Ensure all council buildings are moved to 100% renewable energy tariffs.	Existing	Implementation	Clr Battenon	N	Tom Sharland	All operational on green electricity tariffs. Continue to review for green gas, but challenging market especially if price increases have to be passed to residents.	Move all operational building gas access to green tariffs and move non-operational buildings to green electricity tariffs. This means all stored energy supplies will be sourced from a green tariffs other than gas for council housing.	All council buildings on green energy tariffs.	2023	N								Medium (~500k)	Direct	
D. Decarbonise operational council buildings	3. Guidance and support given to schools and academies to improve energy efficiency and reduce waste	D.3.j	Launch a network of Southwark Let's Go Zero schools to get children and parents involved in action to tackle the climate emergency	Existing	Engagement	Clr Ali	Y	Tom Sharland	Climate Change Action Guide is being developed. 1216 held with schools, questionnaires responses collected, working group joined with other boroughs, research to DfE targets and Southwark Climate Action Plan Guide conducted as method to increase SCAS members. Launch of Southwark School Climate Action Plan Guide	Climate Action Schools Network to continue supporting schools in developing climate action plans and getting schools to sign up to Let's Go Zero.	20 schools signed up to Let's Go Zero and Climate Action Schools meetings taking place every term.	2024	N								Low	Enabling	
E. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.i	Disclose energy efficiency of council housing with an EPC rating of D or lower	Existing	Implementation	Clr King	X	Stuart Davis	Major works programme have changed. Decision on suitable support works on energy efficiency is pending.	Undertake feasibility studies for the Brandon Estate	Brandon Estate feasibility assessments complete	2023	X	Delayed not feasible								Medium	Enabling
E. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.1.i	Prepare a council housing decarbonisation strategy, and prioritise energy efficiency improvements and maximise funding for housing with the highest carbon emissions	New	Implementation	Clr King	Y	Stuart Davis	Asset Management	Decarbonisation Strategy complete	2025										Medium	Enabling	
E. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.ii	Disclose energy efficiency of council housing with an EPC rating of D or lower	Existing	Implementation	Clr King	X	Stuart Davis	Asset Management	1,155 condensing boilers installed in 2024. New condensing boiler installations completed for properties with the highest carbon emissions.	High priority decarbonisation with Social Housing Improvement Plan. Council Asset Management Strategy to progress	2024	N								Low	Enabling	
E. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.4.iii	Disclose energy efficiency of council housing with an EPC rating of D or lower	Existing	Implementation	Clr King	X	Stuart Davis	Regeneration & Development	Agreement to use ECO4 funding to improve energy efficiency of council properties.	Deliver ECO4 funding project	2024	N								Very High (approximately £34m to bring up entire estate to EPC C)	Direct	
E. Decarbonise council housing	1. Raise the energy efficiency of council housing with an EPC rating of D or lower	E.1.ii	Implement decarbonisation of council housing that prioritises energy efficiency improvements for housing with the highest carbon emissions or through housing maintenance	New	Implementation	Clr King	Y	Stuart Davis	Regeneration & Development	Agreement to use ECO4 funding from energy companies to deliver energy efficiency work to 95 properties.	Commission detailed decarbonisation plans where needed.	2030									Very High (approximately £34m to bring up entire estate to EPC C)	Direct	
E. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.i	Carry out initial feasibility and commercialisation assessments with the aim of increasing the number of homes on the SELCHP network	Existing	Implementation	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Feasibility work has been undertaken. Work continues on the commercial and legal terms of contract, which is close to completion	New heat network project will deliver low carbon affordable heat to over 3,000 Southwark homes on eleven estates and five schools	Successful completion of commercialisation and contracts signed	2023	Y									
E. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.ii	Replace gas as a heating source on the Cornhill, Newington and Wrytham housing estates	Existing	Implementation	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Action is now complete.	Action is now complete.	2023	N								High (project capital -£8m)	Direct	
E. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.iii	Complete feasibility studies (with input from residents) which will allow energy estates in the borough to design plans to re wire from gas as an energy source	Strategy	Research & Design	Clr King	N	Stuart Davis	Asset Management (Engineering Services)	Seven feasibility studies completed that will show efficiency improvements that are needed.	Procurement of seven further detailed feasibility studies to set the scope for upcoming major decarbonisation works at high priority estates. Southwark will be consulting with residents as part of the works process.	Complete feasibility studies	2023	Y							Medium (£200k)	Enabling	
E. Decarbonise council housing	2. Replace gas with low carbon heat technologies	E.2.iv	Implement a standardised measuring framework to ensure compliance with planning policies for improved energy efficiency in all new build Council properties	Existing	Research & Design	Clr Dennis	Part	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus for Ann Moss Way and Avery Estate	Identify location, cost scheme and secure funding	First Passivhaus scheme delivered	2026	N								Enabling	
E. Decarbonise council housing	3. Make all of our future council home projects net zero	E.3.ii	Focus on pilot schemes for low carbon homes which can inform policy including piloting Southwark's first 'Passivhaus' council homes	Existing	Implementation	Clr Dennis	Y	Stuart Davis	Housing & Modernisation	Quotes being sought for a cost/benefit review of Passivhaus.	Identify location, cost scheme and secure funding	First Passivhaus scheme delivered	2026	N							High	Direct	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.i	Outside the number of cycle hangers in the borough to meet a target of 1000 by 2026	Existing	Implementation	Clr McAsh	Y	Marl Club	Highways	738 cycle hangers have been installed by end of 23/24. An additional 20 were scheduled for March installations but have been postponed until June due to consultation stage.	Increase the amount of hangers to 1000 in total by 2026	Number of cycle hangers in borough	2026	N							High (£1.28m)	Direct	
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.ii	Assess feasibility of new locations to extend the cycling network	Existing	Engagement	Clr McAsh	N	Marl Club	Highways	Work underway as part of the Streets for People programme to assess and prioritise improvements to the cycle network. Programme is conducting feasibility on a ward level, with delivery following an resources permit.	Consult on two new cycle schemes and secure funding for a further feasibility on Borough Rd	Cycling Plan refreshed	2023	Y	Streets for People consultation extended into 2024	Adopted Cycling Plan	2025 - TL - submitted the Form A to start process of securing 2024/25 LIP funding on 3 November	2025 - TL - submitted the Form A to start process of securing 2024/25 LIP funding on 3 November	Adopted Cycling Plan	Flexible resourcing to that deliver the improvements is not consistently available.	Low (£25k)	Enabling	

F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.ii	Increase cycle network coverage across the borough	Existing	Implementation	Cllr McAugh	Part	Met Club	Highways	Work to enhance the cycle network is underway as part of Streets for People strategy Cycle Plan, due for adoption in summer 2024 - Km of segregated cycle lanes implemented for 2023/2024 is 1.3km on Lower Rd - C4	Increase signed cycle coverage by 7km	Adopt Cycling Plan and increase km of signed coverage	2025	N			Resourcing availability to deliver the improvements identified in the feasibility work.	High	Direct		
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.iv	Provide free cycle training for residents, including young people, those with disabilities and cargo bike training	Existing	Implementation	Cllr McAugh	N	Met Club	Community Transport	Cycle training has been provided for children - 1623 and Adults - 657	Tender for new cycle training contract March 2024 Provide cycle training for 3000 children and adults Promote training more widely	Cycle training is in place	2024	N		Create container store in Pochinham Rise to assist with cycle training	Low	Enabling			
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vi	Improve access to walking in the borough and actively promote this as a vaccination method of transport	Existing	Not Started	Cllr McAugh	Y	Met Club	Highways	Surveyed following roads complete in order to improve the width of the footway and make it more accessible for pedestrians: Braganza Street, Sonika Street, De Laune Street, Doylon Grove Brandon Street.	Deliver the Equal Pavements Project, working with older people, those with disabilities and limited mobility to make sure Southwark's streets are accessible for everyone Project delivery		2026	N		Resource	£1m	Direct			
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.vii	Highway design minimises emissions through low-carbon design	Existing	Implementation	Cllr McAugh	N	Met Club	Highways	Ongoing use of carbon dashboard for highway construction processes Trial of low carbon operations plants and HVO fuel to reduce operational carbon	Implement PAS 2080 - standard for managing carbon in building and infrastructure, looking at whole value chain and carbon reduction through intelligent design, construction and use.	Highways work begins to embed PAS 2080 and work towards accreditation	2024	N		New Milestone to be agreed	Funding	Medium (£200k)	Direct		
F. Make walking and cycling easier	1. Infrastructure, building developments, and policy are designed to facilitate walking and cycling	F.1.viii	Highways contractor minimises emissions through low-carbon construction practices	Close	Implementation	Cllr McAugh	N	Met Club	Highways	Close action - Duplication with F.1.vii											
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.i	Deliver 1,000 more electric vehicle charging points by 2026, so there are more electric vehicles in the neighbourhood	Existing	Implementation	Cllr McAugh	Y	Met Club	Highways	Action in now complete 1600 EV chargepoints delivered in total - pause in delivery of ramp column CPs, focus on rapid CPs. A new EV Project Manager is due to join the team in 2024	Action is now complete.	1600 EV installed	2024	N		Technical (delays due to global material shortages)	Medium (£400k)	Direct			
G. Discourage the ownership and use of polluting private cars	1. EV infrastructure is improved across the borough to facilitate more electric vehicles on the road	G.1.ii	Implement a borough-wide strategy for EV infrastructure by 2023, including stakeholder needs (e.g. taxis)	Existing	Implementation	Cllr McAugh	N	Met Club	Asset Management	EV Plan public consultation complete Review of responses underway Recruitment underway for EV Project Manager	EV Plan adoption	EV Strategy complete and due to be signed off December. Recruitment will start soon for an EVPM	2023	Y		Consultation extended	Low	Enabling			
G. Discourage the ownership and use of polluting private cars	2. Electric vehicles are actively incentivised to boost uptake	G.2.iv	Review parking charges to discourage the use of polluting cars	Existing	Complete	Cllr McAugh	Y	Met Club	Parking Enforcement	A benchmarking review on on-street parking was completed in November 2023. Our short term parking charges also have a surcharge for diesel powered vehicles.	Action is now complete Revised fees and charges from April 1st 2023	Revised fees and charges implemented	2024	N		Continue to monitor and benchmark parking fees	Consultation	Low	Enabling		
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.i	Pilot incentives for residents to give up their cars altogether	Existing	Not started	Cllr McAugh	Y	Met Club	Highways	Streets for People Strategy public consultation completed and review of responses underway. Objective 4.6 in the strategy is to provide every household with an alternative to owning a private vehicle, such as our clubs, within five minutes' walk, by 2030	Streets for People Strategy adopted.	Streets for People Strategy adopted.	2023	Y		Consultation extended into 2024	Low	Enabling			
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.ii	Implement borough-wide controlled parking zones (CPZ) coverage	Existing	Implementation	Cllr McAugh	N	Met Club	Highways	66% of the road network is within an existing CPZ	100% of adopted roads by 2024	Implement parking controls on all streets across borough by 2024.	2024	N		Deliver new CPZs where supported by evidence	2026	Implement parking controls on all streets across borough by 2024.	Consultation	High	Direct
G. Discourage the ownership and use of polluting private cars	4. Ownership of private cars and behavioural patterns of their use are influenced	G.4.iii	Introduce measures to ensure that more roads are closed to traffic at the start and end of the school day	Existing	Implementation	Cllr McAugh	Y	Met Club	Highways	6 school streets with timed closures were introduced during 23/24 FY	All schools to have a school streets by 2026, where this is not possible other measures to create safer and more pleasant environments outside of schools.	School streets or similar measures for all schools in borough.	2026	N		No major risks identified	High (£2.5m)	Direct			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.i	Collaborate and lobby transport operators including Transport for London to make bus journeys quicker, more reliable and zero-emission	Existing	Engagement	Cllr McAugh	Y	Met Club	Highways	Working with TfL to improve bus route at Pochinham Rise. Funding secured from LIP for completion of design of Pochinham Rise bus priority measures in 24/25.	Funding secured from LIP for completion of design of Pochinham Rise bus priority measures in 24/25	Complete bus priority schemes in Pochinham, and access to public transport Rye bus priority measures in Denmark Hill	2025	N		Resource	High	Enabling			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.ii	Campaign for the reopening of Cannonville Station and the extension of the Balcombe Line	Existing	Engagement	Cllr McAugh	Y	Stephen Platts	Planning - Old Kent Road Team	Launched an economic impact report, with Central London Forward and Lewisham, at a well-attended parliamentary event. Revised our influencing strategy and communication materials.	Ongoing lobbying for a support of Balcombe line upgrade and extension	Campaign launched	2024	N		Resource	Low	Enabling			
H. Improve public transport	1. Accessibility to public transport is improved to increase uptake and inclusivity	H.1.iii	Use our position as a council and through regional bodies that Southwark sits on to lobby the Mayor of London and TfL to prioritise their bus and active transport strategies, as well as land upgrades for rail networks	Existing	Engagement	Cllr Williams	Y	Stephen Gaskell	Policy, Partnerships and Performance	Through the Leader's position as Chair of the Transport and Environment Committee, we are inputting into London Council's engagement with TfL, supporting their negotiations with government to secure a long-term funding settlement that can contribute to localising and accessibility ambitions.	Ongoing engagement with London Council, TfL, and their negotiations with government to secure long term funding	Joint approach to lobbying national government on the area agreed	2024	N		Resource	Low	Enabling			
I. Reduce unnecessary journeys	1. Remote working is encouraged to reduce commutes in the borough	I.1.i	Use the Digital Infrastructure Strategy to facilitate the provision of widespread Wi-Fi and high-speed connected areas across the borough for remote working	Existing	Close	Cllr Cryan	Y	Dorine Lowndes	Digital Infrastructure	46,502 properties gigabit-enabled 114 properties with a gigabit connection Action now closed as both providers have stopped service so additional connections will be in the double digits	Delivering fibre optic broadband to 6000 units per annum including homes, businesses and community centres	Delivering fibre optic broadband to 6000 units per annum including homes, businesses and community centres	2024	N		No major risks identified	Low	Enabling			
I. Reduce unnecessary journeys	2. Commercial journeys across the borough are reduced and consolidated to be more efficient	I.2.iii	Explore greater use of the Thames for freight and delivering into the borough, minimising impact of polluting vehicles on roads	Existing	Research & Design	Cllr McAugh	N	Met Club	Regulatory Services	Bankside trial complete in Jan 2024 Parcel Locker is installed at South Dock marine. Locked with Cross River Partnership to scope a consolidation centre.	Involvement in Smarter Greener Logistics (SGL) project with Cross River Partnership Use CALL project to explore feasibility of a micro hub at Surrey Quay. Shipping centre and placement of lockers at South Dock Marine	Secure funding to support Smarter Greener Logistics (SGL) project. Have signed up to the SGL.	2024	N		Agree new parcel locker project with Cross River Partnership	Funding	Low	Direct		
J. Cut down unnecessary flying & encourage offsetting flight emissions	1. Aviation-based journeys are reduced in frequency to reduce associated carbon emissions	J.1.i	Promote reduction of flights (targeted more at frequent fliers) and promote alternative means of transport (partial rail journeys)	Existing	Complete	Cllr McAugh	N	Tom Sharland	Climate Change	Action is now closed. The council objected to the expansion of city airport through the planning process.	Expanded communications online to residents around avoiding air travel.	Update council website to include more effective communication	2024	N		Resource	Low	Enabling			
K. Carbonic council approval	1. Total number of journeys by staff are reduced in the borough	K.1.i	Support long-term remote working practices for council employees	Existing	Research & Design	Cllr McAugh	N	Ben Plant	Human Resources	This work will be delivered as part of our new people strategy, which sets out the council's vision for working at the organisation in future. In 2024, there has been significant engagement with staff at every level of the council to shape the strategy. Implementation will begin in 24/25.	Develop hybrid working policy	Consult on policy and framework	2024	N		Design new flexible working approach	Consult on new flexible working approach	Resource	Low	Enabling	

K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.1	Undertake review of Council staffs commuting and general travel patterns and provide guidance on sustainable travel	Existing	Not Started	Clr McAsh	N	Tom Sharland	Climate Change	Most recent staff survey conducted in 2020	New staff survey undertaken	Undertake staff travel survey	2024	N			Timeline	Low	Enabling	
K. Decarbonise council travel	2. Journeys across the borough are low carbon and efficient	K.2.2	Launch an internal educational campaign advertising the funding schemes available which subsidise the cost of EV	Existing	Research & Design	Clr McAsh	N	Mat Club	Climate Change	No further work to date	Scoping for salary sacrifice scheme and identify preferred supplier	Agree with HR a preferred scheme that can be adopted by the council	2023	Y	Resourcing/Priorities	No major risks identified	Low	Enabling		
K. Decarbonise council travel	3. Decarbonise council non-emergency vehicle fleet	K.3.1	Identify opportunities for reallocation of EV charging points on council premises	Existing	Implementation	Clr McAsh	N	Mat Club	Asset Management	EV Plan public consultation complete. Review of responses underway. Recruitment underway for EV Project Manager	Adoption of EV Plan. Identify new locations as part of EV Plan delivery	Adoption of EV Plan	2023	Y	Consultation extended Feb 2024	2024	Resource Funding	Low	Enabling	
K. Decarbonise council travel	3. Decarbonise council non-emergency vehicle fleet	K.3.2	Design and implement a strategic plan to trial low emission vehicles into the LGVHCV fleet (including waste and highways)	Strategy	Complete	Clr McAsh	N	Mat Club	Waste & Cleanery	Action complete. The potential for a trial of low emission eCV waste collection vehicles has been investigated but will not be taken forward at this time. The potential for such a trial in the future will be kept under review.	Decision to undertake eRCV trial or delivery	Completion and sign off of waste contract deed of variation 2022	2024	N			Technical (industry-wide demand increases which has extended delivery dates)	High (£1.6m 5 eRCVs)	Direct	
K. Decarbonise council travel	3. Decarbonise council non-emergency vehicle fleet	K.3.3	Review and update fleet management guidelines to specify that certain vehicles must be Ultra Low Emission Vehicles (ULEV)	Existing	Implementation	Clr McAsh	N	Mat Club	Traded Services	Strategic Options Assessment Commercial Fleet Procurement agreed in Oct 2023 that ensures that reductions in emissions are achieved to support the council's target of zero carbon emissions by 2030. Fleet procurement framework agreed.	Increase the number of electric vehicles that are in Council's fleet Programme of work for the Vehicle Replacement Strategy put to cabinet	Incorporate 4 new electric vehicles into the fleet to replace existing hybrids	2023	N	Identify service area's commercial vehicle needs and possible funding models	2024	Agreed programme of approval and delivery	Timeline Consultation	Low	Enabling
L. Improve local renewable energy infrastructure	1. Increase direct access to renewable energy	L.1.1	Explore feasibility of buying energy for the borough through a Purchase Power Agreement (PPA)	Existing	Research & Design	Clr Bateman	N	Tom Sharland	Climate Change Team	Options have been developed for a combined PPA with a number of London boroughs.	Engage with other London authorities to assess possibility of a collaborative PPA	Meeting with other London boroughs to progress	2023	N	Complete feasibility of PPA	2024	Technical - Needs buy-in from other London boroughs to progress	Low	Direct	
L. Improve local renewable energy infrastructure	2. Full access to renewable energy from the national grid	L.2.1	Coordinate with UK Power Networks to highlight what the grid connection and/or reinforcement needs are for the borough	Existing	Research & Design	Clr Bateman	N	Bhart Davis / Tom Sharland	Climate Change Team	Energy network report received from consultants that investigates the network impact of decarbonisation in Lambeth, Lewisham and Southwark. South London Local Area Energy Plan (SLLAEP) project commenced with GLA.	Deliver Energy Networks feasibility project with Lambeth and Lewisham, to highlight work needed to ensure grid can cope with increased electrification. This work includes UKPN as a stakeholder.	Completion of feasibility project	2023	N	Complete initial stage of LAEP feasibility	2024	Resource	Low	Enabling	
L. Improve local renewable energy infrastructure	3. Full access to renewable energy from the national grid	L.2.2	Work with the Mayor of London to lobby government on the transition to a zero carbon national grid	Existing	Research & Design	Clr Williams	N	Stephen Gaskell	Policy Partnerships and Performance	Public affairs priorities mean our influencing around climate change is via our housing and our transport priorities - where we think we have most influence and therefore can be efficient and effective.	Identify opportunities to support the Mayor of London in lobbying national government.	Joint approach to lobbying national government on the area agreed	2023	Y	Resourcing	2024	Resource	Low	Enabling	
M. Move towards green energy for businesses residents and other organisations	3. Installations of renewables are protected and encouraged by council policy	M.3.v	Explore increased support for renewables through the Early Review of the Southwark Plan and through Development Management processes	Existing	Research & Design	Clr Denis	N	Stephen Platts	Planning Policy Development	Energy technical Evidence Base study has been received. It contains a technical evidence base and policy options for helping to ensure that PV is maximised on available rooftops, with and without considering BMS and ESG requirements.	Conduct the early review of the Southwark Plan. Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD)	2024 for SPD Jan - March 2025 for formal consultation on Early Review of Southwark Plan	N		1. Conduct the Early Review of the Southwark Plan 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	The draft Climate and Environment SPD Adoption following external consultation. Early Review of the Southwark Plan Policies PTO Energy to go to Cabinet for approval for Feb 18 consultation.	Technical (regulation - changes) Resource Timeline	Low	Enabling
N. Tackle fuel poverty by promoting and providing accessible energy alternatives	2. Promote community renewable technology projects	N.2.1	Support community energy projects where a demonstrable carbon saving can be made	Existing	Implementation	Clr Bateman	N	Tom Sharland	Climate Change	Round 1 of Southwark Community Energy Fund launched. Launch event complete with 37 attendees. 50 applications received and reviewed. 22 projects recommended for funding. £400k will be invested in community energy projects.	Launch Southwark Community Energy Fund to the public	Southwark Community Energy Fund launched	2023	N	2025 - Launch Round 2 of fund 2026 - Completion of Round 1 delivery	Timeline	Low	Enabling		
O. Reduce energy demand and cut energy waste	1. Shift to low carbon and energy efficient appliances	O.1.1	Provide guidance and support to residents and businesses on low carbon energy efficiency through creation of an Energy Savers Service	Complete	Implementation	Clr Cryan	Y	Clive Potheyman	Finance	The energy savers service is available through Citizen's Advice Southwark and has delivered £27,686 of support to residents looking to save on their heating bills since opening in 2022. The service has supported 741 vulnerable residents as of January 2024.	Number of residents supported through Energy Savers Service	Service Launched Track number of households supported through the service.	2023	N	2025 - project end date?	Resource	Low	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.1	Provide solar panel installation services for residential properties - phase 1 feasibility studies	Existing	Research & Design	Clr King	14	Ben Platt	Housing & Communities	Asset Management budget approved for 2025 and 2026 - no allocated budgeted energy efficiency or carbon reduction measures. Asset Management team secured ECO funding for 14 public residential properties.	Deliver ECO projects	Number of homes	2023	N	2026	Technical (proposal and approval - access, effects or necessity). Timeline (procurement) Funding	Medium (ECO's)	Enabling		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.2	Provide solar panel installation services for residential properties - phase 2 proposals & consent sought	Existing	Research & Design	Clr King	14	Ben Platt	Housing & Communities	Asset Management budget approved for 2025 and 2026 - no allocated budgeted energy efficiency or carbon reduction measures. Asset Management team secured ECO funding for 14 public residential properties.	Deliver ECO projects	Align approach to overall homes estate projects with Social Housing Improvement Plan	2024	N	Complete the early review plan for implementation of solar works of 14 public residential housing units.	Technical (feasibility of solar installation in certain properties) Resource	Medium	Direct		
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.3	Provide solar panel installation services for residential properties - phase 3 proposals & consent sought	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Awaiting response	Completion of feasibility studies	Feasibility study complete	2023	16	No major risks identified	Low	Enabling			
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.4	Provide solar panel installation services for residential properties - phase 4 proposals & consent sought	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Awaiting response	Projects to commence on site.		2023	16	Funding not confirmed	Low	Enabling			
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.5	Provide solar panel installation services for residential properties - phase 5 proposals & consent sought	Existing	Implementation	Clr Cryan / Clr Bateman	14	Ben Platt	Corporate Facilities Management, Asset Management	Awaiting response	Subject to feasibility of further solar offices will have early start by 2026	Number of offices	2026	N	Feasibility study to be completed	High	Direct			
R. Boost renewable energy	1. Solar PV capacity is increased in the borough.	R.1.6	Provide solar panel installation services for residential properties - phase 6 proposals & consent sought	Existing	Research & Design	Clr AS	14	Stephen Platts	Sustainable Growth	Action is now complete. Feasibility studies completed. The results showed that Council's primary workload is available for Solar PV installation. Installation of Solar PV on Southwark Park school building will now proceed to the next stage.	Complete feasibility		2023	N	Technical (lack of solar availability)	Low	Enabling			

P. Boost renewable energy	1. Solar PV capacity in the borough	P.1.1b	Develop solar panel installation projects, including private, public and community-owned schemes - phase 2 - funding	Existing	Implementation	CL25	N	Stephen Potts	Sustainable Growth	Feasibility study is completed. The results of the survey suggest to proceed with the installation of the solar PV.	Complete feasibility	Feasibility study completed	2024	N		The plan is to install the panels within the financial year	No major risks identified	Low	Enabling		
P. Boost renewable energy	1. Solar PV capacity is increased in the borough	P.1.1a	Progress the feasibility of a borough solar panel park	Existing	Research & Design	Clr Batteson	N	Tom Sharland	CCT	Solar feasibility study for the Longfield site complete. Decision made to not progress due to significant risk and timescales to secure grid connection.	Complete feasibility	Viability assessment complete	2023	N			Technical (issues connecting to the National Grid) Resource	Low	Enabling		
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1	Partner with and invest in community groups to develop sharing & circular economy	Existing	Implementation	Clr Batteson	Y	Tom Sharland	Climate Change	Library of Things fully operational in Canada Water Site was opened in July 2023. Up to April 2024 there has been 907 items borrowed by 720 people 21.2 tonnes of carbon has been saved and 3 tonnes of waste has been prevented.	Public launch of the Library of Things	Site open to public	2023	N		2025	Make decision on new sites	No major risks identified	Low (E33k Two year installation and maintenance)	Enabling	
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1b	Support for residents on reducing barriers to improving recycling in areas with low rates	Existing	Implementation	Clr McAsh	N	Met Club	Waste & Cleaning	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates.	Corporate key messages has been agreed to encourage behaviour change. Veolia completed survey of recycling capacity in council estates	Survey completed, data analysed. Informing estate plans for pilot estates.	2024	N		Based on survey results identify areas where recycling capacity to be increased. Within Q4 2024 to introduce a collection change (as part of estate plans) to increase capacity between recycle and refuse collection in a pilot areas	Resource (needs dedicated communications resource for waste within the council) Funding	Low	Enabling		
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1i	Increase percentage of waste recycled, ensuring that Southwark has one of the highest rates in inner London	Existing	Implementation	Clr McAsh	Y	Met Club	Climate Change	Survey of recycling capacity in estates completed by Veolia, results have been handed over and analysed. Ongoing development of estate plans for 7 pilot estates. 33% of waste recycled against 35% target.	Delivery of communications agreed through the Waste Management Strategy Extension	Survey completed, data analysed. Informing estate plans for pilot estates.	2023	N		2024	Resource	High	Direct		
Q. Move toward a more circular economy	1. Households are supported to reduce consumption, improve rates of reuse and recycling & waste collection	Q.1.1v	Reduce amount of waste sent to landfill	Existing	Implementation	Clr McAsh	Y	Met Club	Waste & Cleaning	Decision agreed in principle for a roll out of waste food collection scheme in autumn 2024. Project plan, budget and finance is in place.	An initial food waste plan to extend food waste provision to all households in Southwark	Delivery of food waste plan commences	2024	N			Resource	High	Direct		
Q. Move toward a more circular economy	2. Drive behaviour change in Southwark's businesses to reduce consumption	Q.2.1	Explore development of Recycling Reward Schemes which would incentivise commercial sites and workplaces based on the amount of waste they avoid throwing away	Existing	Research & Design	Clr McAsh	N	Tom Sharland	Climate Change	Close Action. LBS collects a small proportion of commercial waste. Businesses are well incentivised to recycle via their existing private waste collection contracts	No work complete on action in 2023/24		2023	Y	Recommend action is closed	Recommend action is closed	Recommend action is closed	Resource	Low	Direct	
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.1	Deliver public campaigns to encourage people to adopt a more meat-free diet	Existing	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23. Sustainable Food Action Plan is drafted and to be signed off in Q1 2024/25	The approach for a campaign will be considered within council's upcoming Sustainable Food Strategy.	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2024	N		2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding	Low	Enabling	
R. Support more sustainable diets	1. Consumption patterns of diets in the borough are more sustainable	R.1.1b	Set up a campaign to encourage commercial sites, including those in workplaces, to provide less meat and dairy catering	Existing	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	Extend the School Meals Transformation programme to nursery and secondary schools, and use school procurement, the school curriculum and catering provisions to promote less meat and dairy and increase vegetables, nuts and pulses in diets. Introduce meat free days on school menus.	All schools taking part in the programme have a vegetarian meal option every day. Some schools have meat free days	Approach to campaign to be developed within council's upcoming Sustainable Food Strategy	Number of schools taking part in the programme	2023	N		2025	Number of food projects supported. Neighbourhood food model is evaluated and a plan for future delivery developed.	Resource Funding	Low	Enabling
R. Support more sustainable diets	2. Waste from food consumption is decreased	R.2.1b	Expand networks facilitating the donation of edible surplus food, such as the Southwark Food Action Alliance (SFAA)	Existing	Implementation	Clr Akoto	Y	Sargeta Lealy	Public Health	Sustainable Food Strategy, Right to Food Action Plan - published in Sept 23	Approach for expanded networks to be developed within council's upcoming Sustainable Food Strategy	Sustainable Food Strategy, Right to Food Action Plan and Sustainable Food Action Plan are published	2023	N		2024	Promotion planned and evaluated. 100 pledges are recorded	Resource Funding	Low	Enabling	
S. Greener businesses and supply chains	1. Improved sustainability of local supply chains	S.1.1	Use connections to businesses and markets to facilitate shorter supply and distribution chains	Existing	Engagement	Clr Batteson	N	Tom Sharland	Climate Change	Local economy team have planned a pilot project with the London, partnering with the BID to develop circular business ideas including supporting best practice for local supply chains. The Southwark Climate Collective offer free expert support to businesses in the borough as part of their supply chain workstream.	Most a climate meeting with the BID to discuss best practice and strategies to progress waste conversation, including visiting Better Bankside's waste consolidation point.	Project scoping document developed	2023	N		2025	Number of businesses engaged by pilot	Resource Funding	Low	Enabling	
S. Greener businesses and supply chains	2. Businesses are supported to improve rates of reuse and recycling	S.2.1	Utilise existing businesses to promote collection and recycling	Existing	Engagement	Clr Batteson	N	Tom Sharland	Climate Change	The Southwark Climate Collective offer free expert support to businesses in the borough as part of their waste workstream	Complete mapping exercise of business networks		2023	N		2025	Number of businesses engaged through workstream	Resource Funding	Low	Enabling	
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.1	Develop and deliver a Sustainable Freight and Last Mile Delivery Hub Plan by 2026 that prioritises areas of greatest need and potential	Existing	Research & Design	Clr McAsh	N	Met Club / Stephen Potts	Sustainable Travel	ODR AAP is being currently drafted and includes requirement for Last Mile Delivery provision. Two Last Mile Delivery schemes have been considered in the Clr Matt Road Opportunity Area - 25 Mandala Way and 6 12 Venny Road. Mandala Way scheme is under construction. Early work on Freight Plan commenced. Deliver hubs.	Identify resource and funding to lead on Freight Plan Review existing council policy and projects to set ambition within a London context.	Freight Plan adopted	2024	N		2024	Complete Freight Plan and construction of Mandala way last mile hubs	Resource	Low	Enabling	
S. Greener businesses and supply chains	3. Delivery methods are transformed to reduce delivery miles and associated carbon emissions	S.3.1	Support businesses to switch to zero pollution delivery vehicles, thereby with them to shift more local deliveries to electric cargo bikes	Existing	Engagement	Clr McAsh / Clr Erwin	Y	Met Club	EFT	A consultant has been commissioned to prepare a report for the next steps for a consolidated roll out of cargo bikes by the council.	PID complete but decision to be made if this completes milestone	Scoping work complete	2024	N		2025	Develop councilwide options for cargo bike scheme including consideration of a grants programme	Resource Funding	Low	Enabling	
T. Implemented a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.1	Map and forecast jobs and skills demand from Southwark's climate change investments and track jobs created	Existing	Implementation	Clr Batteson	Y	Clive Palfreyman	Local Economy	1870 Green Jobs created	At least 2000 green jobs created by 2026	Number of green jobs created	2026	N			Resource	Low	Enabling		
T. Implemented a Green New Deal	1. Create 2,000 new green jobs by 2026	T.1.1	Connect communities, employers, skills providers and job brokerage organisations in a local green skills supply network	Existing	Implementation	Clr Batteson	N	Clive Palfreyman	Local Economy	The feasibility study for additional fabric retrofit completed Q4.	Agree medium term (2-3 year) delivery plan and resources for creating a green job and skills network across Southwark, Lewisham and Lambeth	Feasibility completed	2023	N		2025	Review study and prepare delivery plan and secure resources to deliver the programme	Resource	Medium	Enabling	

T. Implement a Green New Deal	2. Growth of the local economy and innovative new green businesses	T.2.B	Support innovation in green business sectors through council business support and workspace programmes	Existing	Implementation	Clr Batteson	N	Cive Pathwayman	Local Economy	2 incubators and two accelerators have been delivered: 18 green enterprises have been supported through our Southwark Pioneers Fund in the last financial year.	Green businesses supported to start up or grow under the Southwark Pioneers Fund	Number of business supported	2023	N	Economy		2025	Timeline		Medium	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.J	Support SME decarbonisation through council business support and workspace programmes	Existing	Research & Design	Clr Batteson	N	Cive Pathwayman	Local Economy	Southwark Climate Collective have begun to offer expert advice on decarbonisation for waste, freight, energy, and supply chain for SMEs in the borough. RELondon have begun design on their pilot project Better Business BID are leading the Southwark Climate Collective in October 2023 with Southwark Council as a partner. This will support 160 businesses across the borough the develop decarbonisation plans using UK Share Prosperity Fund (UKSPF) funding totalling -£550k - £200k has also been given as a grant by the council to RELondon for business decarbonisation work	Deliver business decarbonisation support through Southwark Climate Collective and RE London	Number of businesses supported	2023	N			2025	Timeline		Medium (200k)	Enabling
T. Implement a Green New Deal	3. Local businesses decarbonise	T.3.B	Establish a retrofit learning network to bring together experts to share information on the potential costs, benefits, discounts and carbon savings from making homes more environmentally friendly	Existing	Research & Design	Clr Batteson	Y	Tom Sharland	Climate Change	Pilot version of retrofitting guidance published on council website	Scope out the creation of a retrofit learning network which will offer advice to residents and business on how to reduce energy use and retrofit buildings	Launch of network	2026	N		Update retrofit learning network with additional advice and engaging	Updated actioned	Resource		Low	Enabling
U. Sustainable Operations and Procurement	1. Drive behaviour changes in Southwark's businesses to reduce consumption	U.1.B	Minimise the carbon footprint of events being placed in public outdoor spaces in the borough	Existing	Implementation	Clr Mwanginye	N	Sophia Looney	Culture and Events team	Reports from major scale and cultural celebrations funded events received, data being analysed to establish emissions baseline.	Hold 4 workshops to promote the guidance and raise awareness (2024) Establish a baseline for emissions and a future pathway reduction from major scale and cultural celebrations fund community events (2024)	Annual review of EESG guide (March 2024)	2025	N		Explore funding options for EESG training	Technical (research required on events specific carbon calculator) NEW: to secure funding Resources				Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.J	Establish standards of effective carbon reduction, measurement and management within contracts	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around effective carbon management in contracts To identify data gaps in data Create a robust and flexible data structure	Commence scoping work	2023	N		2025	Adopt strategy	Resource		Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.B	Ensure that the social Value review includes sustainability and decarbonisation criteria so that there has a greater influence when bids are being evaluated	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Social Value strategy review	Commence scoping work	2023	N		2025	Resource			Low	Enabling
U. Sustainable Operations and Procurement	2. Reduce direct carbon impact of procurement contracts	U.2.V	Introduce a carbon neutral aligned procurement policy with workable models for its use and application during the procurement process and contract management	Existing	Research & Design	Clr Cryan	N	Tom Sharland	Climate Change	Initial scoping work complete. New project team set up to deliver new procurement decarbonisation strategy and review options for outsourcing the data capture process to a specialist service provider	Develop proposals around a carbon neutral aligned procurement policy	Commence scoping work	2023	N		2025	Resource			Low	Enabling
U. Sustainable Operations and Procurement	3. Decarbonise the council's pension fund	U.3.J	Make the council's pension fund zero carbon by 2030 at the latest and earlier if more zero carbon funds become available sooner	Existing	Implementation	Clr Cryan	Y	Cive Pathwayman	Finance	Changes to the Fund's investments during 2023/24 have resulted in the carbon footprint reducing further. As of 31 March 2024 there has been a 79% reduction in the pension fund's carbon footprint since first measured in September 2017	Weighted carbon intensity of portfolio is reduced. Reduction in the value of holdings in the non-low carbon (legacy) category a maximum of 15% of total Fund holdings in legacy category by March 2024	Deliver short term goals set out in the net zero 2030 pension target	2030	N		Technical (dependent on the availability of decarbonisation products in the market that meet the Fund's requirements) The transition of assets from legacy to low carbon products will depend on products available in the markets that meet the Fund's requirements. It will also depend on future changes to the Fund's investment strategy before 2030. These factors will all influence any costs associated with moving assets between investments and cannot therefore be quantified in advance			Direct		
U. Sustainable Operations and Procurement	4. Embed climate change awareness across the council	U.4.J	All people appointed by the council to take care of Southwark must be well versed in the effects of climate change on people and nature in Southwark	Existing	Research and Design	Clr Batteson	N	Tom Sharland	Climate Change	Early scoping work commenced. Pilot planned for 24/25	Develop climate emergency training module for staff with HR	Pilot Delivered	2023	Y	Resourcing	2025	Resource		Low	Enabling	
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.J	Develop Urban Greening Factors for our neighbourhoods through the Early Review of the Southwark Plan	Existing	Research & Design / Engagement	Clr Dennis	N	Stephen Platts	Planning Policy	UJCF aspect is being met for major schemes been met in line with the London Plan. The potential for a Southwark Plan UJCF will be investigated in the Southwark Full Plan Review. Biodiversity Net Gain (BNG) can help meet UJCF. BNG is now mandatory and is being implemented for major and small sites through the planning process from February and April 2024. Senior Ecologist working with planning policy to review these planning applications and work on BNG planning policy.	BNG now mandatory and being implemented. Plan review Jan - March 2025	Formal consultation on the Early Review of the Southwark Plan	2025	N		Conduct the Full Plan Review of the Southwark Plan (2023)	Reg. 18 consultation on the Full Plan Review of the Southwark Plan.	Resource Timeline		Low	Enabling
V. Create greener streets with more planting	1. Improved urban greening and biodiversity	V.1.V	Review the current approach to the use of pesticides in the public realm to better protect residents, wildlife and promote biodiversity	Existing	Implementation	Clr Mwanginye	N	Max Clubb / Sophia Looney	Parks & Leisure	Trials continue on alternative weed control measures.	Draft pesticide policy adopted by council	Draft Pesticide Policy produced	2024	N		Implementation of new Pesticide Policy adopted across the council	Resource Timeline		Low	Enabling	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.J	Identify potential green corridors between key green spaces/sites of importance for Nature Conservation	Existing	Research and Design	Clr Mwanginye / Clr Dennis	Y - Deputing	Sophia Looney / Steve Platts	Parks & Leisure / Planning Policy	Continuing to explore how biodiversity (i.e. funding pot) will be used for green corridors and supporting projects. Potential projects have been identified and initial funding principles have been devised	Identify and consult on options for projects and supporting policy within the early review of Southwark Plan	Fund projects	2024	N		Launch of public facing fund projects	Resource		Low	Enabling	
V. Create greener streets with more planting	2. Key sites for biodiversity are identified and protected	V.2.B	Develop, support and expand Southwark's Biodiversity Partnership and their capacity to bid for and deliver local schemes.	Existing	Engagement	Clr Mwanginye	N	Sophia Looney	Parks & Leisure	The partnership continues to meet quarterly. A new external chair has been in post since February. The ecology team plan to start a newsletter for members of the partnership which will include suggestions of external funding and grants.	Partnership continues to be managed by the council. First newsletter to be published in 2024	Expand partnership, continue to communicate funding opportunities, best practice, new initiatives across the partnership, deliver iSNAP targets	2024	N		Resource		Low (EIS)	Enabling		

W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.1	Make Southwark the first inner London borough to have over 100,000 trees and encourage tree canopy to cover 24% of public land	New	Implementation	Clk Mwangiye	Y	Sophia Looney	Parks & Natural Environment	100,000 trees achieved. Over 5,000 trees planted this planting season. Canopy cover currently estimated to be 18.24%. Planning for the 24/25 planting season underway	20,000 trees are planned for planting by 2026	20,000 trees are planned for planting by 2026	2024	N	Action Complete. A new CDP target to be considered and funding secured	2026	Resource	Low	Direct		
W. Increase tree coverage across the borough	1. Tree coverage is maintained and increased, with tree planting encouraged amongst residents	W.1.1.1	Work with local people and schools to find and plant 20,000 trees	New	Implementation	Clk Mwangiye	Y	Sophia Looney	Parks & Natural Environment	17 schools engaged to plant 586 trees and 225 volunteers engaged. We continue to engage with schools to plant trees in the upcoming planting season	Scoping work will be undertaken with local communities and schools to identify areas where more trees can be planted and to assess innovative ways of increasing tree canopy cover	10 schools 2000 volunteers	2024	N	A new milestone linked to an updated CDP target.		Resource	Low	Direct		
X. Residents have greater access to nature	1. Work with local people to create more nature sites, woodlands and urban planting	X.1.1	Designate more land in the borough for allotments	Change to "Designate more land in the borough for food growing plots"	Existing	Complete	Clk Mwangiye	Y	Sophia Looney	Parks and Natural Environment	Action now complete. Objective of 200 allotment plots delivered with 211 plots built in 23/24, with a further 9 planned through 24/25. This includes 26 plots at River Road, the biggest community garden built since the community gardens have been in poor	Objective of 200 Plots by 2023/24	Number of plots	2023	N			Resource	Low	Enabling	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.1	Ensure all of our future council homes projects increase biodiversity	New	Engagement / Implementation	Clk Mwangiye / Clk Davis	Y	Stephen Platts	Planning Policy / Southwark Construction	H10 Biodiversity policy in the Southwark Plan (2022) is adopted and requires an uplift in biodiversity in developments. Preparation of planning guidance in Climate Change and Environment Supplementary Planning Document (SPD) underway. Ensures all of our future council homes projects achieve a minimum of 10% BNG onsite	Prepare guidance in Climate Change and Environment Supplementary Planning Document (SPD) Adopt Climate and Environment Supplementary Planning Document with further guidance to meet biodiversity net gain requirements Prepare internal processes to evaluate, monitor and enforce biodiversity net gain plans	Formal consultation on the Early Review of the Southwark Plan and adopt updated planning policy to deliver with biodiversity net gain requirements	2024 for adoption of the SPD. 2025 for formal consultation on the Early Review. 2023 for establishment of BNG systems	N	1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Resource	Timeline	Low	Enabling	
Y. Building and development works alongside and enhances the natural environment	1. Policy is used to protect and enhance the natural environment	Y.1.1.1	Develop a climate change adaptation strategy	New	Engagement	Clk Batteson	N	Tom Shartland	Climate Change	Climate Resilience and Adaptation strategy adopted Feb 2024	Action is now complete		2023	N			Resource	Timeline	Low	Enabling	
Z. Define an offsetting strategy for residual emissions	1. Develop a strategy for residual emissions	Z.1.1	Develop a carbon offsetting strategy to address the emissions not tackled by direct actions in the borough	Existing	Research & Design	Clk Batteson	N	Tom Shartland	Climate Change	Initial research underway, including discussions with BIDs and local businesses on their approach to offsetting.	Final review of offsetting / insetting opportunities to further reduce carbon emissions. In the council's supply chain, explore options alongside development of Southwark Green Finance initiative.	Strategy published	2024	N		2025	Timeline	Low	Enabling		
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A01	Increase the number of cool spaces, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	Increase the number of cool spaces and shading, ensuring good coverage in the parts of the borough that are most at risk from high temperatures.	New	Research and Design	Clk Batteson	N	Tom Shartland	CCT	None to date	Map areas with most exposure and vulnerability to overheating and increase the number of 'cool spaces' in our buildings.	Increase by 5 the number of new cool spaces by 2026	2026	N			Low	Adaptation and Resilience		
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A02	Provide social care workers who visit vulnerable residents in their homes with monitoring means of monitoring home temperatures	New	Research & Design	Clk Akoto	N	Sargeta Lealy	Public Health	Research undertaken by Public Health team. Started pilot providing thermometers to most vulnerable care home clients	Deliver pilot projects with most vulnerable care homes.	Pilot project delivered and reviewed	2024	N			Low	Adaptation and Resilience			
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A03	Improve insulation standards in district heating pipes to decrease heat and temperature losses in the pipe networks within buildings	New	Delivery	Clk King	N	Suart Davis	Housing (GH)	District heating pipework project at Aberfeldy House to reinsulate pipes has been delivered. Feasibility studies are being delivered across a number of other sites. These could help identify sites that need pipe insulation upgrade.	Deliver Aberfeldy House pipework project.	Aberfeldy House project delivered	2025	N	Complete feasibility studies	Cost	High to very high	Adaptation and Resilience			
Resilient to the impact of overheating	Residents can get respite from the heat at times of excessive temperatures	1A04	Ensure our parks provide shading for our residents at our summer weather gets hotter	New	Research and Design	Clk Mwangiye	N	Sophia Looney	Parks & Natural Environment Policy and Programmes team	Ongoing park establishment programme - to work to date. Pilot to be planned through Q1-Q2 24/25	Consider whether weather as a design	Pilot shading in a planned project.	2025	N			Low	Adaptation and Resilience			
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A05	Expand the Green Homes Advice Service to help residents deal with overheating by retrofitting their homes.	New	Implementation	Clk Batteson	N	Tom Shartland	CCT	The green homes advice service is up and running in partnership with London Southwark University (LSU) and work has been undertaken to determine how best advice around overheating could be targeted	Launch overheating advice for residents	Number of residents receiving advice about overheating for their home	2024	N			Low	Adaptation and Resilience			
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A06	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	Review Southwark Plan policies to ensure new development takes further steps to minimise and mitigate the risk of overheating, and provide planning guidance on climate adaptation design for buildings and places through new and updated Supplementary Planning Documents (SPDs).	New	Implementation	Clk Davis	N	Stephen Platts	Planning Policy	Mapping out of evidence base needed to implement policy changes for the partial review of the Southwark Plan. Initial drafting and research of some SPD chapters including energy	The Early Review of the Southwark Plan will include H10 Sustainability standards which include Supplementary planning guidance. Has been generated to support the current overheating policy in the Southwark Plan in the Climate and Environment SPD.	Once the evidence is complete, policy will be drafted for formal consultation. Consultation on SPD	2025 2024	N	1. Conduct the Early Review of the Southwark Plan (2022). 2. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 3. Adoption of the Climate and Environment SPD.	1. 2025 2. 2024 3. 2025	Resource	Timeline	Low	Adaptation and Resilience
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A07	Develop an approach to identify 'hot homes' and residents who are most vulnerable to this issue have cooler homes.	New	Research and Design	Clk King	N	Tom Shartland	Climate Change Team	Held initial meetings exploring a collaborative multi-council team approach to H10 Homes	Scope projects for a multi team approach to tackling hot homes for the most vulnerable.	Projects in place with prioritised homes.	2025	N			Low to High	Adaptation and Resilience			
Resilient to the impact of overheating	Buildings stay cool while minimising their carbon emissions	1A08	Work collaboratively to collect and device data and digital tools so we can better understand and plan for current and future climate risk	New	Research and Design	Clk Batteson	N	Tom Shartland	CCT	Ongoing work with London Councils, GLA and Bloomberg to look at borough climate risk mapping	Understate climate risk mapping and identify new data sources	Publish borough climate risk map	2025	N			Low	Adaptation and Resilience			
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	1A09	Prepare a wildfire emergency plan	New	Research and Design	Clk Williams / Clk Batteson	N	Steven Gaskell	Emergency Planning	Southwark currently consider wildfires in its internal borough risk register and is working to update the risk register in line with the London Risk Register. Parks and Leisure teams have also identified sites that are particularly at risk of wildfires. This is also considered in the public facing community risk register which is published on the council's website. Southwark also has published a generic emergency plan. This framework supports management of any emergency incident	Create a wildfire plan to respond to any wildfires. Identify high risk areas (such as grasslands in parks) and mitigations.	Plan prepared	2025	N			Low	Adaptation and Resilience			

Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	IA10	Update the Southwark Streetscape Design Manual to include climate adaptation through sustainable design, incorporating nature based solutions that are more resilient to climate change.	New	Research and Design	Clr McAugh	N	West Club	Highways	Nature based solutions already recommended in the Southwark Streetscape Design Manual - Design Standard DS003 which was written in 2022. It refers to Swales and ribs in section 2.14, Biodiversity systems (or rain gardens) in section 2.16 and ponds wetlands & basins in section 2.18. The new Highways contract is up for renewal by May 24, plans and progress need to be made prior to the selection.	Prior to the selection of the next Highways contractor, the Southwark Streetscape Design Manual to be reviewed to include climate adaptation through sustainable design, and nature based solutions	Inclusion of new climate adaptations	2026	N					Low	Adaptation and Resilience		
Resilient to the impact of overheating	The borough's infrastructure is adapted to cope with extremes of heat	IA11	Develop a Highways Heat Resilient for sanding roads during periods of extreme high temperatures.	New	Research and Design	Clr McAugh	N	West Club	Highways	No work to date. A cold network exists which could be replicated	Update contracts to include sanding machines so that the machines are available and can be deployed in the event of hot weather	Contracts obtained amended to include sanding capable machines	2025	N		Funding and resource			Medium	Adaptation and Resilience		
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which retains water	IB01.1	Adopt a new Local Flood Risk Management Strategy that recognises the need to adapt to future climate impacts, and increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.	New	Implementation	Clr McAugh	N	West Club	Flood Risk	Draft is prepared and going to Cabinet for adoption in 2024	Adoption of Strategy	Adoption of Strategy	2024	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce surface run off and increase the amount of land which retains water	IB01.2	New Action - Increase the capacity of sustainable urban drainage systems in the borough and ensure that the approach is integrated alongside the requirement for biodiversity net gain in order to achieve integrated solutions.	New	Implementation	Clr McAugh	N	West Club	Flood Risk	SLUDs Programme planning complete and delivery commenced.	Commence delivery of SLUDs programmes	Number of projects delivered	2028	N					Medium	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB02	Ensure at least 10% of the footprint of new highway and public realm projects is blue-green infrastructure.	New	Implementation	Clr McAugh	N	West Club	Highways	All projects for the last 6 months to demonstrate 10%. This is already the target, looking for evidence of completion before increase target to a higher percentage.	All projects to demonstrate at least 10% of total green infrastructure and seek a higher percentage where possible	Number of projects per year	Ongoing	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB03	Explore options for a Riverside Strategy for borough riverside defence.	New	Research and Design	Clr McAugh	N	West Club	Flood Risk	No work completed to date	Internal flood working group to discuss Riverside Strategy and agree next steps	Complete preparation of a Riverside Strategy	2030	N					Low	Adaptation and Resilience		
Reducing the risk of flooding	Reduce demand on the sewer system	IB04	Update our Strategic Flood Risk Assessment to ensure it takes into account increased risk from a changing climate.	New	Research and Design	Clr Denis	N	Stephen Platts	Planning Policy	Initial scoping work underway.	Commission consultants to prepare SFRA	SFRA update complete	2025	N					Low	Adaptation and Resilience		
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	IC01	Roll out best practice water saving measures across the council's buildings, operations and spaces	New	Research and Design	Clr Mwanganye / Clr Cryan / Clr King	N	Tom Shatland / Sophia Looney	CCT / Leisure	No work completed to date	Undertake baseline exercise to understand existing water consumption and to inform next steps	Complete baseline exercise	2025	N					NA	Adaptation and Resilience		
Water is conserved and not wasted	Better conservation of water including greater use of rainwater and grey water	IC02	Prepare and adopt planning guidance to minimise water use through relevant new Supplementary Planning Documents (SPDs)	New	Research and Design	Clr Denis	N	Stephen Platts	Planning Policy	The Climate Change and Environment SPD includes a section on reducing water usage in line with PF7 Reducing Water Use. The SPD will go to Cabinet for external consultation in July.	Publish SPD for consultation and adopt	SPD to go to formal consultation	2024	N		1. Approval from Cabinet for the Climate and Environment SPD to go to external consultation. 2. Adoption of the Climate and Environment SPD.	1. 2024 2. 24 2025	The Climate and Environment SPD adoption following external consultation.	Low	Adaptation and Resilience		
Water is conserved and not wasted	Parks, gardens and green spaces are adapted to be drought resistant	IC03	Explore options to adapt public parks and green spaces to be drought resistant.	New	Research and Design	Clr Mwanganye	N	Sophia Looney	Parks & Natural Environment Parks and Programmes team	A transformative approach aimed to combat water scarcity has been delivered over the past nine years in Southwark introducing drought-resistant plant species as well as grouping plants based on their water requirements. Feasibility study completed to identify drought mitigation measure of cisterns including tap replacement.	Implementation of smart irrigation controllers that will adjust watering schedules based on real-time weather conditions and soil moisture levels, thereby enhancing water efficiency in green spaces. Explore rainwater harvesting for a pond in the Barry Canal walk and water a new forest at Colston Park Replacement of taps in cisterns with tap water turn off automatically to reduce water waste.	100% of all species drought resistant where required Completion of feasibility studies Identify funding to replace taps	2025	N		Commission plant room conditions survey. Replace end of life pool plant with more efficient plant. Introduce grey water harvesting schemes as part of plant replacement. Replace domestic plant with more efficient equipment	205 reduction in water use across the leisure estate	ibc	Adaptation and Resilience			
More sustainable locally sourced food and resilient local economy	Strengthened local economy, with an increase in local trade reinvesting in our local economy	ID02	Undertake climate risk assessments on our services, with an aim to ensure they are resilient so that the most vulnerable can access them, including conducting an extreme weather risk assessment for Southwark Council's workforce.	New	Research and Design	Clr Cryan / Clr Balfourson	N	Tom Shatland / Ben Plurt	Human Resources Team Climate Change Team	No work completed to date	Undertake research on how council services will be impacted by overheating	Meet with key stakeholders to agree a framework around corporate response to extreme weather	2025	N					Low	Adaptation and Resilience		
More sustainable locally sourced food and resilient local economy	Local food suppliers and local food production is maximised	ID03	Use the Sustainable Food Strategy to increase food growing spaces in the borough	New	Research and Design	Clr Akoto	N	Sargeta Lealy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PoCab in Oct 2023/24	Map out and identify additional pieces of land that could be utilised for food growing in the borough.	Number of food-growing plots. 200 new food-growing plots were identified in the borough	2024	N				Explore how use of existing and newly developed spaces can be maximised and protected for food growing and community use e.g. via the Land Commission	2025	Public health are involved in reviewing planning applications	Medium	Adaptation and Resilience
More sustainable locally sourced food and resilient local economy	Increased capacity for cultural food and reduce food waste	ID04	Map emergency food provision in the borough for different food cultures and identify how to fit in gaps in provision and increase the diversity of food available in the borough	New	Implementation	Clr Akoto	N	Sargeta Lealy	Public Health	The Sustainable Food Strategy was published in June 2023 and Sustainable Food Action Plan agreed by PoCab in Oct 2023/24. SFAA map developed in FY23/24	Identify and map existing local food distribution centres such as food banks Develop project to support provision of culturally appropriate food to food hubs and people experiencing food insecurity	SFAA map produced SFAA map promoted online and shared with over 100 SFAA members	2024	N				Commission service(s) that seek to make cultural food more accessible and affordable for residents. An approach to improving food project's understanding about culturally appropriate food is established and implemented, including a shared definition of what is meant by culturally appropriate food.	Number of food projects supported. Neighbourhood food model is evaluated and a plan for future delivery developed.	Low	Adaptation and Resilience	
The local environment of community is resilient to new pests and diseases	Protect the local community from new and existing pests and diseases	IE01	Ensure climate adaptation is central to biodiversity plans that we present and commission services that seek to make cultural food more accessible and affordable for residents.	New	Implementation	Clr Mwanganye / Clr Akoto	N	Sargeta Lealy / Sophia Looney	Ecology / Parks	No work completed to date	The preparation of a Biodiversity Plan and Local Nature Recovery Strategy as required by our statutory Biodiversity Duty. Update website with relevant information to support residents.	Completion of Biodiversity Plan and Local Nature Recovery Strategy Updated website	2025	N					Low	Adaptation and Resilience		

The local environment and community is resilient to new pests and diseases	Protect biodiversity from new and existing pests and diseases	1E02	Implementation of advanced monitoring techniques, such as drones equipped with cameras, to quickly detect and identify new pests or diseases in urban areas.		New	Research and Design	Cle Mwanginye	N	Sophia Looney	Trees	Have recently procured a company to undertake drone surveillance of ash trees with wooded areas to map spread of ash dieback.	Complete initial survey in woodlands in 2024. Integrate data into Southwark maps. Repeat every 3 years or repeat earlier if issue arises.	Complete initial survey	2024	N								50k	Adaptation and Resilience
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Meeting Name:	Overview and Scrutiny Committee
Date:	15 July 2024
Report title:	Overview and Scrutiny Committee and Commission Work Programmes 2024/25
Ward(s) or groups affected:	N/a
Classification:	Open
Reason for lateness (if applicable):	N/a
From:	Head of Scrutiny

RECOMMENDATION

1. That the committee consider and agree annual work programmes for overview and scrutiny committee and its commissions for the 2024/25 municipal year.

BACKGROUND INFORMATION

2. Paragraph 6 of the overview and scrutiny procedure rules states that terms of reference of the overview and scrutiny committee will be:
 - a) to appoint commissions, agreeing the size, composition and terms of reference and to appoint chairs and vice chairs
 - b) to agree the annual work programme for OSC and the commissions
 - c) to consider requests from the cabinet and/or council assembly for scrutiny reviews
 - d) to exercise the right to call-in for reconsideration of executive decisions made but not yet implemented
 - e) to arrange for relevant functions in respect of health scrutiny to be exercised by an overview and scrutiny committee of another local authority where the council considers that another local authority would be better placed to undertake those relevant functions, and that local authority agrees to exercise those functions
 - f) if appropriate, to appoint a joint overview and scrutiny committee with two or more local authorities and arrange for the relevant functions of those authorities to be exercised by the joint committee
 - g) to periodically review overview and scrutiny procedures to ensure that the function is operating effectively
 - h) to report annually to all councillors on the previous year's scrutiny activity
 - i) to scrutinise matters in respect of:
 - the council's policy and budget framework
 - regeneration
 - human resources and the council's role as an employer and corporate

practice generally

- customer access issues, including digital strategy, information technology and communications
- the council's equalities and diversity programmes.

3. The general terms of reference of the scrutiny commissions are set out in the council's constitution (overview and scrutiny procedure rules - paragraph 5). The constitution states that:

Within their terms of reference, all scrutiny committees/commissions will:

- a) review and scrutinise decisions made or actions taken in connection with the discharge of any of the council's functions
- b) review and scrutinise the decisions made by and performance of the cabinet and council officers both in relation to individual decisions and over time in areas covered by its terms of reference
- c) review and scrutinise the performance of the council in relation to its policy objectives, performance targets and/or particular service areas
- d) question members of the cabinet and officers about their decisions and performance, whether generally in comparison with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects and about their views on issues and proposals affecting the area
- e) assist council assembly and the cabinet in the development of its budget and policy framework by in-depth analysis of policy issues
- f) make reports and recommendations to the cabinet and or council assembly arising from the outcome of the scrutiny process
- g) consider any matter affecting the area or its inhabitants
- h) liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working
- i) review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address the scrutiny committee and local people about their activities and performance
- j) conduct research and consultation on the analysis of policy issues and possible options
- k) question and gather evidence from any other person (with their consent)
- l) consider and implement mechanisms to encourage and enhance community participation in the scrutiny process and in the development of policy options

m) conclude inquiries promptly and normally within six months.

KEY ISSUES FOR CONSIDERATION

4. In accordance with the provision set out in 2(a) above, the overview and scrutiny committee established four commissions for the 2024-25 municipal year at its meeting held on 22 May 2024.
 - Education and Local Economy Scrutiny Commission
 - Environment Scrutiny Commission
 - Housing, Community Safety and Community Engagement Scrutiny Commission
 - Health and Social Care Scrutiny Commission
5. In accordance with the provision set out in 2(b) above, overview and scrutiny committee is being recommended to agree scrutiny work programmes for the 2024-25 municipal year.
6. In considering the work programmes the overview and scrutiny committee is recommended to focus on key issues where scrutiny can make a significant impact for local people, and issues aligned to the council's strategic priorities.
7. Attached as an appendix are the proposed remits of overview and scrutiny committee and its commissions based on the cabinet portfolio responsibilities set out in the council constitution. The document is for reference purposes only and serves to highlight the cabinet member portfolio responsibilities covered by the overview and scrutiny committee and the scrutiny commissions with a view to assist in directing potential issues for consideration to the correct committee/commission undertaking actions referred to in paragraph 3 above.
8. The work programmes are a standing item on the overview and scrutiny committee and commission agendas and enables the committee/commissions to consider, monitor and plan issues for consideration at each meeting.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Council Constitution <ul style="list-style-type: none"> • Section 3.3 - Cabinet Portfolios • Section 9 - Overview and Scrutiny Procedure Rules 	Southwark Council Website	Everton Roberts 020 7525 7221
Link: Council Constitution		

APPENDICES

No.	Title
Appendix 1	Cabinet Member Portfolio Responsibilities - Overview and Scrutiny Committee/Commission Remits 2024/25

AUDIT TRAIL

Lead Officer	Everton Roberts, Head of Scrutiny	
Report Author	Everton Roberts, Head of Scrutiny	
Version	Final	
Dated	5 July 2024	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Assistant Chief Executive, Governance and Assurance	No	No
Strategic Director, Finance	No	No
Cabinet Member	No	No
Date final report sent to Scrutiny Team	5 July 2024	

Cabinet Member Portfolio Responsibilities - Overview and Scrutiny Committee/Commission Remits 2024/25

This document details the remits of the overview and scrutiny committee/commissions based on the cabinet member portfolio responsibilities set out in [section 3.3](#) of the council constitution. The document is for reference purposes only and serves to highlight the cabinet member portfolio responsibilities covered by the overview and scrutiny committee and the scrutiny commissions. The terms of reference detailing the role and responsibilities of the overview and scrutiny committee and its commissions in full, is contained in [section 9](#) of the council constitution (see paragraphs 5 and 6 in particular).

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Overview and Scrutiny Committee – remit

Leader of the Council

Portfolio

- Setting the political and strategic direction for the council
- Southwark 2030 and the Council Delivery Plan
- Communications, campaigns and public affairs
- Emergency planning and business continuity
- Strategic partnerships and relationships with government, the Mayor of London, City Hall, Transport for London and major anchor organisations within the borough
- Performance management of the Cabinet and Deputy Cabinet Members

Deputy Leader and Cabinet Member for Children, Education and Refugees

Portfolio

- **Refugees and asylum seekers** - including our work to ensure Southwark is a Borough of Sanctuary and support for people with No Recourse to Public Funds (NRPF)

Cabinet Member for Equalities, Democracy and Finance

Portfolio

- **Cost of living support** - financial support; Council Tax Reduction Scheme; access to benefits, advice services and Community Support Alliance
- **Digital** - digital inclusion and infrastructure (including broadband); and the council's corporate IT and website
- **Voluntary, community and faith sector** - including community hubs, volunteering, community involvement and consultations
- **Equalities** - as they relate to women's rights, LGBTQ+ rights and working with the Forum for Equalities and Human Rights
- **Funding for projects and events** - the Democracy Fund, Common Purpose Grants; Equalities Grants, Black History Month Grants and Windrush 75 Fund
- **Customer services** - call centre, complaints and members' enquires
- **Finance and governance** – the council's budget; financial and performance management; legal and constitutional services; procurement; income collection; pension fund; and civic matters

- **Workforce** - the council's workforce and internal relationship with staff trade unions
- **Facilities management** - of the buildings within the council's operational/civic estate
- **Property** - including decisions relating to the council's acquisitions and disposal of properties
- **Registrar's and coroners' services**
- **Electoral services** - electoral registration and postal vote uptake
- **Promoting equality and diversity** - including the equalities framework and audit
- **Increasing the voice and influence of black, Asian and minority ethnic communities**
- **'Southwark Together' civic leadership programme**
- **Diverse Councils commitments**
- **London Councils Tackling Racial Inequality Standard pilot**

Cabinet Member for New Homes and Sustainable Development

Portfolio

- **Planning & building control** - planning applications, enforcement and policy (including the Southwark Plan, neighbourhood plans, area action plans and supplementary planning documents); Section 106 agreements and payments; and building control and dangerous structures
- **Old Kent Road** - working with the community to shape development in the OKR opportunity area, including the delivery of new affordable homes and community infrastructure
- **Major infrastructure projects**, including the Bakerloo Line Extension, new Elephant & Castle Northern Line station, wider improvements to train and tube stations; and Strategic Community Infrastructure Levy (CIL)
- Opening a **Southwark LGBTQ+ cultural space**; establishing a **Latin American cultural space**
- **Local Community Infrastructure Levy (LCIL)**
- **The renewal of Peckham Library Square**
- **Responding to the Southwark Land Commission**

Cabinet Member for Clean Air, Streets & Waste

Portfolio

- **Cleaning, pest control and grounds maintenance** - street and estate cleaning; fly-tipping and graffiti removal; pest control; and maintenance of verges and green spaces on the council's highways and estates

Cabinet Member for Leisure, Parks & Young People

Portfolio

- **Moorings & marinas**
- **Cemeteries and crematorium services**
- Key local funds including **Culture Together Grants; Positive Futures Fund, Cultural Celebrations Fund**

Deputy Cabinet Member for Neighbourhoods

Portfolio

- Strengthening the way the council works with local communities at a neighbourhood level, including, oversight of local democratic structures, future neighbourhood funding arrangements, and plans for our ten neighbourhoods

Education and Local Economy Scrutiny Commission – remit

Deputy Leader and Cabinet Member for Children, Education and Refugees

Portfolio

- **Early years and childcare** - including children and family centres, early years education, childminders and nurseries
- **Schools** - including school standards, inclusion, places and admissions; special education needs; free healthy school and nursery meals and fruit; healthy schools and Southwark's Let's Go Zero schools network
- **Further, higher and adult education** - including English for speakers of other languages (ESOL), adult literacy and numeracy; and scholarships
- **Children's social care**, including children in care and care leavers, fostering and adoption, support for children with disabilities and their families; and child safeguarding
- **Family support** - including parenting programmes, the council's sure-start for teenagers service and support for families who are providing unpaid care for a child with a disability or health condition, including respite care
- **Youth offending services**

Cabinet Member for Climate Emergency, Jobs & Business

Portfolio

- **Increasing employment** - support to find a job or start a new career; careers advice and work experience; paid internships; supporting young people and care leavers' into employment, education and training; relationship with Jobcentre Plus; supporting businesses to engage with schools and colleges (including the Education Business Alliance)
- **Vocational Skills** - including apprenticeships, vocational training and skills centres
- **Businesses support** - for local businesses, cooperatives, social enterprises and entrepreneurs; increasing procurement from local businesses; and relationships with local business groups and Business Improvement Districts
- **High streets** - including town centre action plans, Thriving Highstreets Fund, markets
- **Commercial property** - management, leasing and rent setting of the council's retail and commercial units, office accommodation and related property
- **Industrial strategy** - growing industries that generate good jobs and wider value for our community, including green industries, life sciences and creative and cultural industries
- **Living Wage** - promoting the London Living Wage employers

- **Workers' rights** - promoting good employment practices and equality and diversity at work and trade union membership

Cabinet Member for Leisure, Parks & Young People

Portfolio

- Increasing the voice and influence of young people through the **Southwark Youth Parliament**
- **Young people** - Commissioned youth services and Southwark Young Advisors

Environment Scrutiny Commission – remit

Cabinet Member for Climate Emergency, Jobs & Business

Portfolio

- **Greening our local economy** - engaging local people, businesses and organisations in action to reduce carbon emissions; delivering more green jobs, promoting climate justice; and reducing the council's own emissions
- **Adaptation to climate change** - ensuring plans and action are in place to make Southwark resilient to changes in the climate including heatwaves and extreme weather events

Cabinet Member for Leisure, Parks & Young People

Portfolio

- **Leisure centres** - management of the councils' leisure centres, swimming pools and gyms
- **Sport** - management of the council's multi-sport, athletics, football, tennis and cycling facilities; supporting and promoting grassroots sports; and the council's relationship with local sports clubs
- **Culture** - events and festivals; theatres, galleries, museums and performing arts; and promoting Southwark as a centre for filmmaking
- **Libraries** - council's libraries, heritage and archives service
- **Parks and Play** - parks, green spaces, adventure play, playgrounds, including on the council's estates
- **Biodiversity and trees** - tree planting and maintenance; increasing biodiversity and nature
- **Gardening** - community gardening, food-growing and allotments, including on the councils' estates

Cabinet Member for Clean Air, Streets & Waste

Portfolio

- **Air quality** - improving air quality, reducing harmful emissions and air quality monitoring
- **Walking and cycling** - making Southwark a great place to walk, wheel or cycle; including cycle lessons, infrastructure, hire and storage
- **Streets and parking** - creating safer, greener and healthier streets; road safety; parking (on the council's highways and estates); street lighting (including on council estates and in parks); and highways maintenance, surface water & flood risk

- **Road transport** - including improving local bus services and public transport, promoting sustainable freight; reducing traffic and electric vehicle charging; and managing the council's fleet
- **Accessible travel** - including blue badges and the Freedom Pass
- **Waste and recycling** – waste and bin collection and the council work to reducing waste and increasing recycling
- **Flood risk** and surface water

Deputy Cabinet Member for Green Finance

Portfolio

- identifying opportunities to secure increased investment into action to reduce carbon emissions in Southwark
- engaging relevant sectors to explore and support opportunities around green finance
- engaging the residents of the borough to support green finance initiatives

Health and Social Care Scrutiny Commission – remit

Deputy Leader and Cabinet Member for Children, Education and Refugees

Portfolio

- **Children’s mental health** - including mental wellbeing support in schools; the council’s Nest open access mental health service for children and families; and improving access to Child and Adolescent Mental Health services

Cabinet Member for Health and Wellbeing

Portfolio

- **Public health** - including reducing health inequalities; Covid19 and health protection; Community Health Ambassadors; vaccinations, immunisation and screening; health visiting, school nursing and childhood obesity; sexual health, contraception and HIV; and smoking, drug and alcohol services
- **Adult social care** - including adult safeguarding; home care; nursing and care homes; occupational therapy, aids and adaptations; and commissioning extra care, sheltered and supported housing
- **Health and wellbeing partnerships** – overseeing key stakeholder relationships such as Health & Wellbeing Board and the South East London Integrated Care Partnership, Partnership Southwark and SC1
- **Improving health services** - working with the NHS, general practice (GPs), local hospitals, community health services and pharmacists
- **Adult mental health**
- **Older people** - including ensuring Southwark is an age friendly borough and opening a modern centre for Black African and Caribbean elders
- **Adults with disabilities** - including social care support; increasing the voice and influence of people with disabilities and their families in local decision making
- **Carers** - support for people who are providing unpaid care for adult family members or friends with a disability or health condition, including respite care
- **Food** - making Southwark a right to Food borough with access to affordable healthy food for all, including the Food & Fun Fund

Housing, Community Safety and Community Engagement Scrutiny Commission - remit

Cabinet Member for New Homes and Sustainable Development

Portfolio

- **New council homes** - the council's work to build thousands of new council homes; including new council homes for older people; net-zero homes; and working with the Cabinet Member for Council Homes to deliver new council homes on the Aylesbury, Tustin, Ledbury and Abbeyfield estates
- **New affordable homes** - including housing association social rent homes; keyworker homes; community land trusts and housing cooperatives; homes for refugees; and temporary accommodation
- **Homelessness** - including support for people who are at risk of being or who become homeless; working to end rough sleeping; securing good quality temporary accommodation
- **Empty homes and short-term lets** - including the council's Empty Homes Action Plan; tackling empty homes across the private rented sector
- **Renewal of the Aylesbury, Tustin, Ledbury and Abbeyfield estates** - working with residents to deliver new and improved homes and estates

Cabinet Member for Community Safety & Neighbourhoods

Portfolio

- **Reducing crime and anti-social behaviour** - including community wardens, anti-social behaviour team, noise service, CCTV, public spaces protection orders, preventing hate crime, tackling modern day slavery
- **Violence reduction** - working to end misogyny and violence against women and girls, youth violence and the criminal exploitation of young people
- **Domestic abuse** - support for people who have experienced domestic abuse, Women's Safety Centre and safe spaces
- **Improving policing** - promoting equitable policing and strengthening community relations with the police
- **Licencing** - of premises serving alcohol or late night refreshments and gambling
- **Environmental health** - including trading standards, food safety and environmental protection
- **Private rented housing** - increasing protections for private renters licencing and advice services for private sector renters
- **Neighbourhoods** - working with residents in each neighbourhood to develop strategic plans to improve each neighbourhood, current ward forum arrangements and empowering communities programme, including the Neighbourhoods Fund and Cleaner Greener Safe Fund

Cabinet Member for Council Homes

Portfolio

- **Management of the council's homes** – including council homes, sheltered and extra care homes, council owned temporary accommodation, high needs hostels and homes and sites for Gypsy, Roma and traveller communities
- **Housing allocations** – lettings policy and allocation policy. Allocation of council, social rent and key worker homes to Southwark residents, supporting them to find a home the right size for their needs
- **Residents' involvement and services** - including services and advice for council tenants, leaseholders and freeholders and support for Tenants and Resident Associations and Tenant Management Organisations, including Getting Involved Grants
- **Housing maintenance** - including repairs and major works; heat networks; communal repairs; gas and electrical safety and refurbishment of empty council homes
- **Fire safety** - ensuring council homes meet fire safety standards and leading the council's work on fire safety, cladding and remediation for private sector and housing association residential buildings
- **Tenants and residents' halls** - including their maintenance, ongoing improvement and ensuring they are the best possible facilities for residents of our estates and broader community

Deputy Cabinet Member for Supported Housing

Portfolio

- **Supported Housing Strategy** – Setting out the future provision of supported housing for older people, people with disabilities and vulnerable people

Deputy Cabinet Member for Resident Engagement

Portfolio

- Ensuring the council's engagement and communication with residents about its services is effective and works for the residents of our borough

OVERVIEW AND SCRUTINY COMMITTEE

MUNICIPAL YEAR 24/25

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